Moretele Local Municipality

2022/2023

Service Delivery and Budget Implementation Plan

(Top Layer SDBIP Final)

TSOGA O ITIRELE

Revision Control

2022/23 Planning

May 2022

Strategic Services

IDP/PMS Unit

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1. Foreword by the Mayor

The Service Delivery and Budget Implementation Plan (SDBIP) is based on the municipality's approved 2022/2023 Integrated Development Plan (IDP) review as approved by Council. The Integrated Development Plan (IDP) is the principal strategic instrument of a municipality that gives effect to its developmental mandate as enshrined in the Constitution of South Africa.

The concept of integrated planning has cemented itself as the strategic process within modern day local government as an effective way of ensuring that limited resources of a municipality are being optimised to foster partnerships between a vast array of stakeholders to collectively improve the livelihoods of communities.

When Council took office in 2021, they have developed short, medium, and long-term goals, which included:

- Building adequate qualified, competent, and skilled institutional capacity in the administration that will always strive to enhance good governance
- Put systems in place to improve effectiveness and efficiency in all service delivery processes
- Ensure long term financial sustainability in the municipality
- Gradually invest in replacement of dated infrastructure and acquisition of new infrastructure to improve service delivery
- Create an enabling environment for investment in the leading economic sectors and promote local economic development initiatives that would grow the economy and facilitate much needed sustainable job opportunities
- Create a caring environment that will foster the social well-being and improved living conditions of our communities

The 5th Generation IDP outlines the strategic objectives, focus areas and development priorities of the municipality. During its strategic planning process, Council designed a set of strategic objectives, which are aligned to the national strategic focus areas, as well as the Provincial Strategic Goals of the Northwest Provincial Government. The SDBIP utilises the strategies and priorities to align the performance indicators to the IDP. Its development, implementation, and ultimate reporting by means of the Annual Performance Report is a key governance mechanism in the municipality's ability to secure a clean audit outcome. 2021/2022 IDP Review process has presented an opportunity to review the organisational strategic objectives as indicated below per each KPA:

Key Performance Area	Directorates / Units	Strategic Objective
Basic Services and Infrastructure Development	Infrastructure Development Services	To ensure access to sustainable services and infrastructure to all households
	Community Development Services	To ensure access to public amenities and to promote community safety, development, and sustainable livelihoods
Financial Management and Viability	Budget and Treasury Office	To promote and ensure prudent financial management to enhance institutional viability and access to basic services
Institutional Development and Transformation	Human Resources and Corporate Services	To promote and enhance professional institutional development and transformation through improved human resources systems and technology
Local Economic Development	Local Economic Development and Planning	To promote and enhance economic development, growth, and economic access
Good Governance and Public Participation	• Strategic Services and Governance • Internal Audit • Communications • IDP/PMS • Special Projects • Public Participation	• To promote and enhance effective governance systems for improved service delivery
	• MPAC	• To enhance and promote effective governance through credible communication systems • To promote and enhance integrated municipal planning To promote Institutional development, transformation, and good governance

Councillor G.Manyike

Mayor

2. Final SDBIP Approval

Moretele Local Municipality

2021/2022 Final SDBIP Approval

The Final 2022/2023 Service Delivery and Budget Implementation Plan is hereby approved in terms of section 53(1)(c)(ii) of the Municipal Finance Management Act of 2003.

_____

Cllr G Manyike
Hon Mayor

_____

Date

3. Overview by the Accounting Officer

The year 2021/2022 remains one the most challenging year for all South Africans. Moretele Local Municipality is not an exception. The regulations on social distancing put a hold to many consultative meetings, however the employment of innovative means of conducting public consultations. It is from this process that the Municipality derived its developmental objectives. These were translated to measurable outputs and performance indicators were established. The Service Delivery and Budget Implementation Plan (SDBIP) commit Administration to perform and Report on these identified performance indicators.

A risk-based audit plan has been developed and systems of internal control were tested to effectively monitor the vulnerability of operations within the municipality. The Municipality exploited the services of the Audit committee and our internal Risk Management staff to fast-track effectiveness of audit sampling, and this will also help internal audit to identify areas with high risk to be able to advise management of areas that needs urgent and immediate attention.

Circular 13 of MFMA provides guidance and assistance to municipalities in the preparation of the Service Delivery and Budget Implementation Plan (SDBIP) as required by the Municipal Finance Management Act (MFMA). The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA. The budget gives effect to the strategic priorities of the municipality and is not a management or implementation plan. The SDBIP therefore serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

In terms of s69 (3) a) of Municipal Finance Management Act 53 of 2003 the accounting officer must no later than 14 days after the approval of an annual budget submit to the mayor a draft service delivery and budget implementation plan for the budget year. Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act, 2003 states that the SDBIP must be approved 28 days after the approval of an annual budget.

S. Moreriane
Acting Municipal Manager

TSOGA O ITIRELE

4. SDBIP Context

The Municipal Finance Management Act (MFMA) No. 56 of 2003 defines the "service delivery and budget implementation plan" as the detailed plan approved by the Mayor of the municipality in terms of Section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget and which must include the following: -

a) Projections of each month of-
   (i) revenue to be collected, by source; and
   (ii) operational and capital expenditure, by vote.

b) Service delivery targets and performance indicators for each quarter; and

c) Any other matters that may be prescribed and includes any revisions of such plan by the Mayor in terms of section 54(1)(c).

In terms of Section 53 (i) (c)(ii) of the MFMA, the SDBIP must be approved by the Mayor of a municipality within 28 days of the approval of the budget

4.1 Budget processes and related matters

Section 53 (4) requires that the mayor of a municipality must—

(a) provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

(b) co-ordinate the annual revision of the integrated development plan in terms of section 34 of the Municipal Systems Act and the preparation of the annual budget, and determine how the integrated development plan is to be considered or revised for the purposes of the budget; and

(c) take all reasonable steps to ensure—

(i) that the municipality approves its annual budget before the start of the budget year.

(ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget: and

(iii) that the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers-

(aa) comply with this Act to promote sound financial management.

(bb)are linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan; and

(cc) are concluded in accordance with section 57(2) of the Municipal Systems Act.

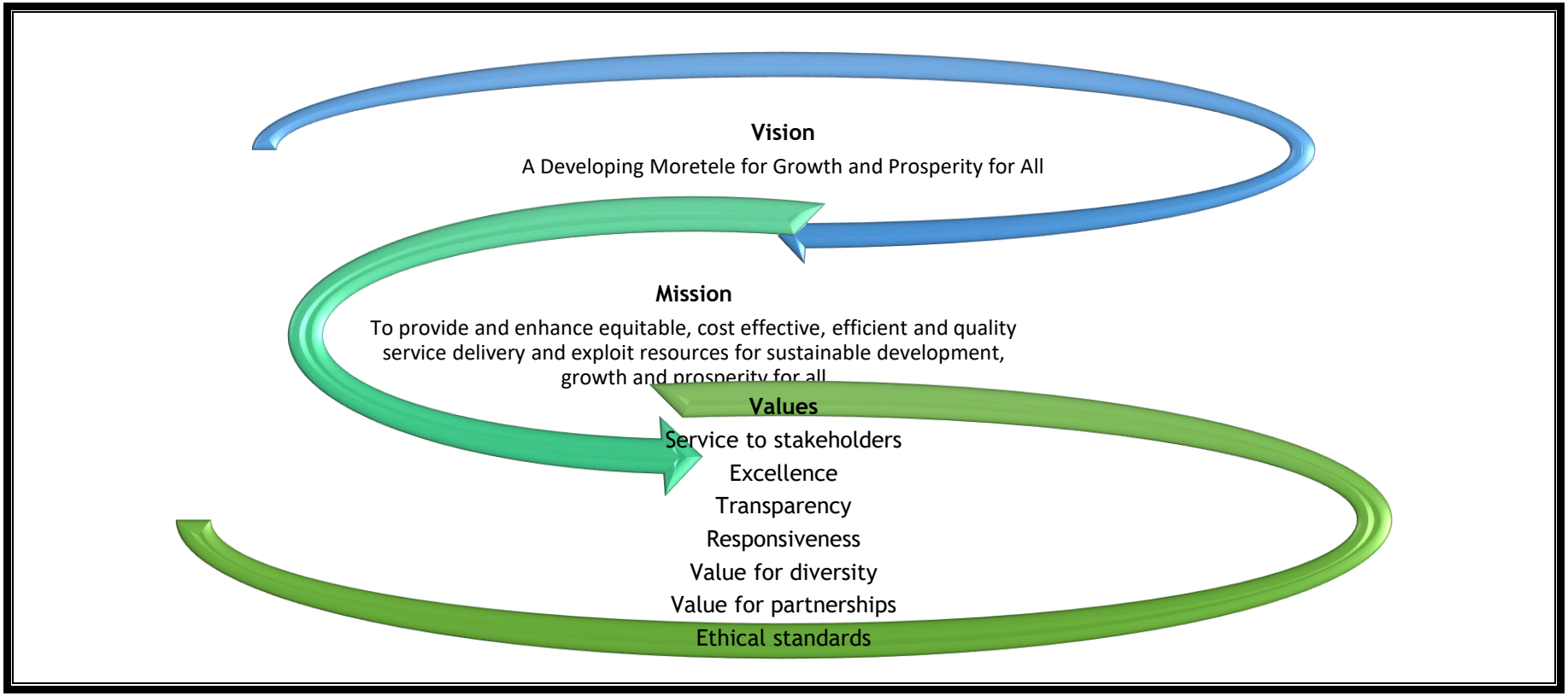
4.2 Components of the SDBIP

Municipal Finance Management Act Circular 13 provides that the Service Delivery and Budget Implementation Plan should comprise of the following:

Component	*Description*
Monthly Projections of Revenue to be Collected for each Source	○ *The Municipality must institute measures to achieve its monthly revenue targets for each source* ○ *These measures will enable the Municipality to assess its cash flow monthly with a view to undertaking contingency plans should there be a cash flow shortage or other challenges and positives*
Monthly Projections of Expenditure and Revenue for each Vote	○ *The monthly projection of revenue and expenditure per vote relate to the cash paid and reconciles with the cash flow statement adopted with the budget* ○ *The focus under this component is a monthly projection per vote in addition to projections by source*
Quarterly Projections of Service Delivery Targets and Performance Indicators for each Vote	○ *This component of the SDBIP requires non-financial measurable performance objectives in the form of service delivery targets and other indicators of performance* ○ *The focus is on outputs rather than inputs* ○ *Service delivery targets relate to the level and standard of service being provided to the community and include the addressing of backlogs in basic services*
Detailed Capital Budget Broken Down by Ward over Three Year	○ ***Information detailing infrastructural projects per ward containing project description and anticipated capital costs over the three-year period***

5. Municipality's Vision and Demographics

5.1 Municipal Vision

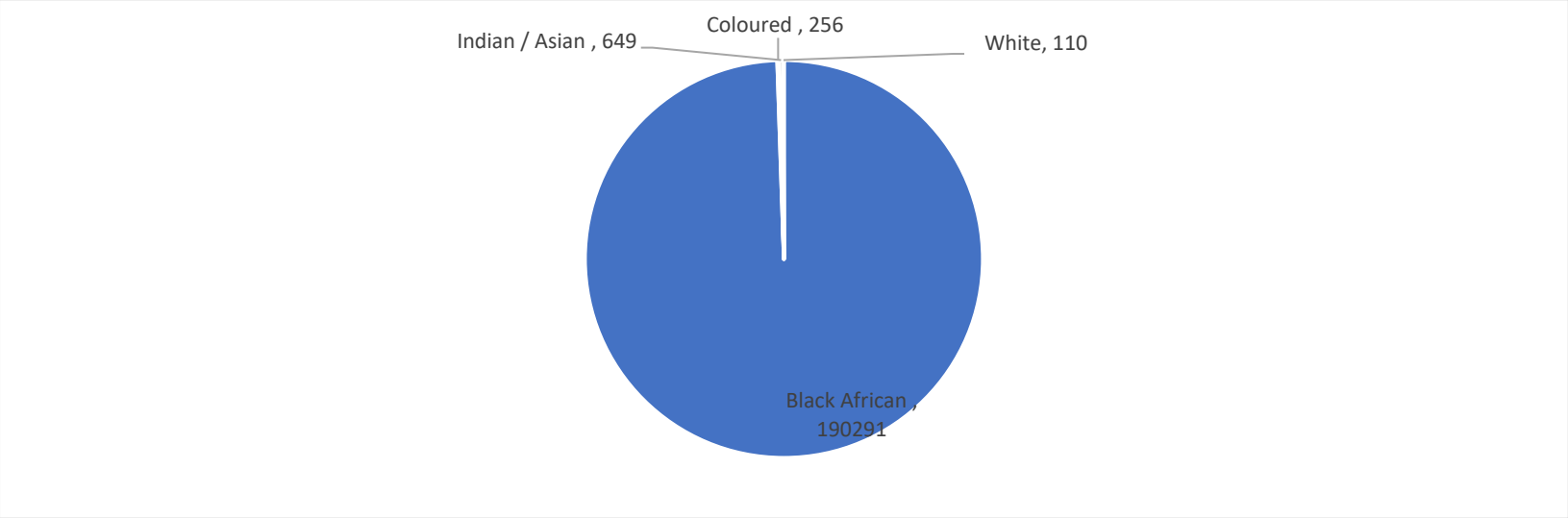


5.2 Demographics (Summary)

Population

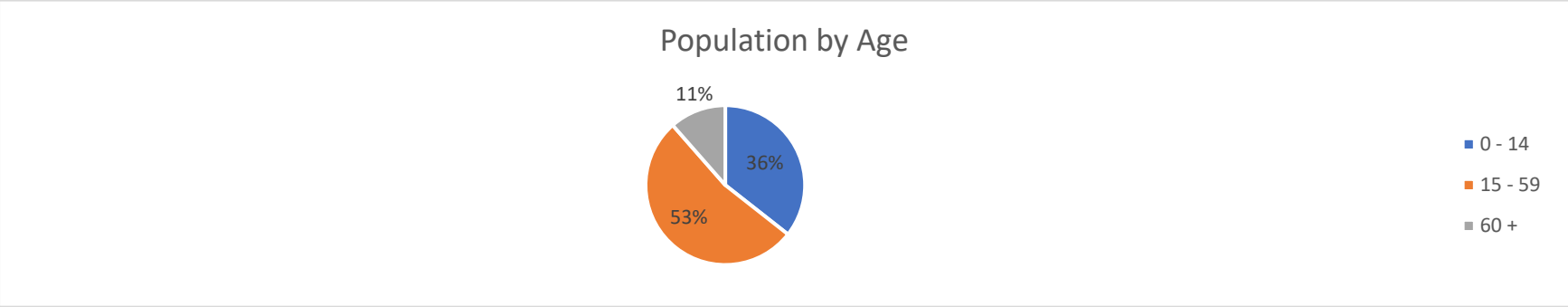
According to Community Survey (2016) the Moretele Local Municipality's population (as depicted in the figure below) has increased from 186 533 in 2011 to 191 306 by 2016, which represents a growth of 0,33% which is highly rural with 88% of the population residing in traditional areas, about 7,4% residing in urban areas and about 3% residing on smallholdings. Black Africans constitute 99, 5% of the Moretele Local Municipality's population. The most spoken or dominating language is Setswana.

Population distribution by Group



Community Survey 2016

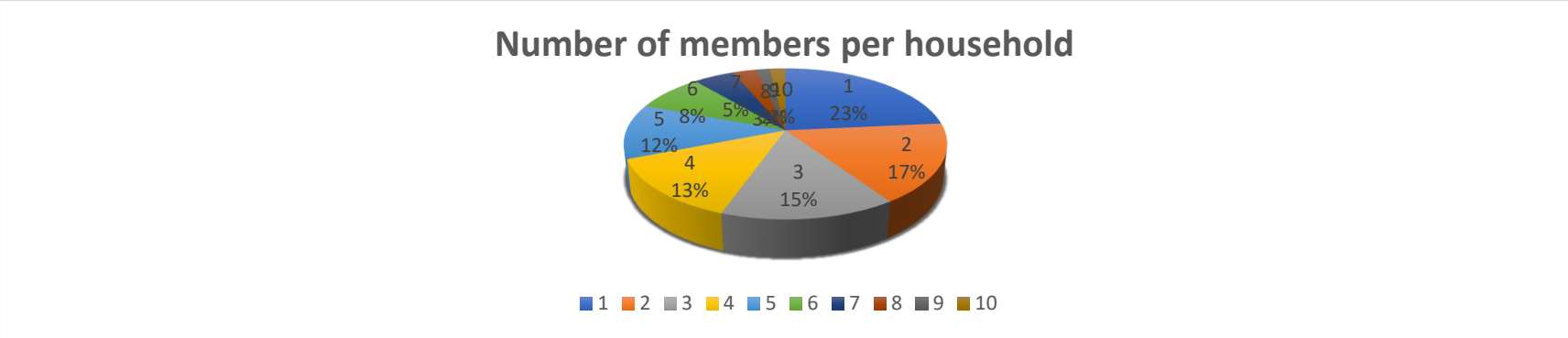
Population distribution by Age



Community Survey 2016

The figure indicates that person between the ages of 15 and 59 constitutes the larger percentage of population structure. The demand for services will be higher in this age groups.

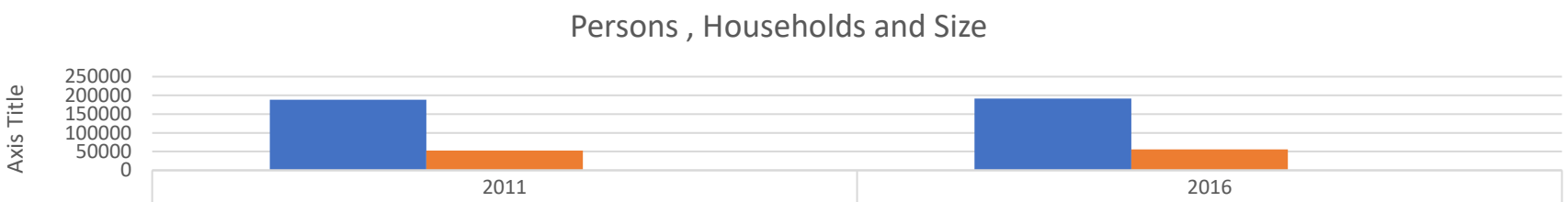
Distribution of households by number of household members



Community Survey 2016

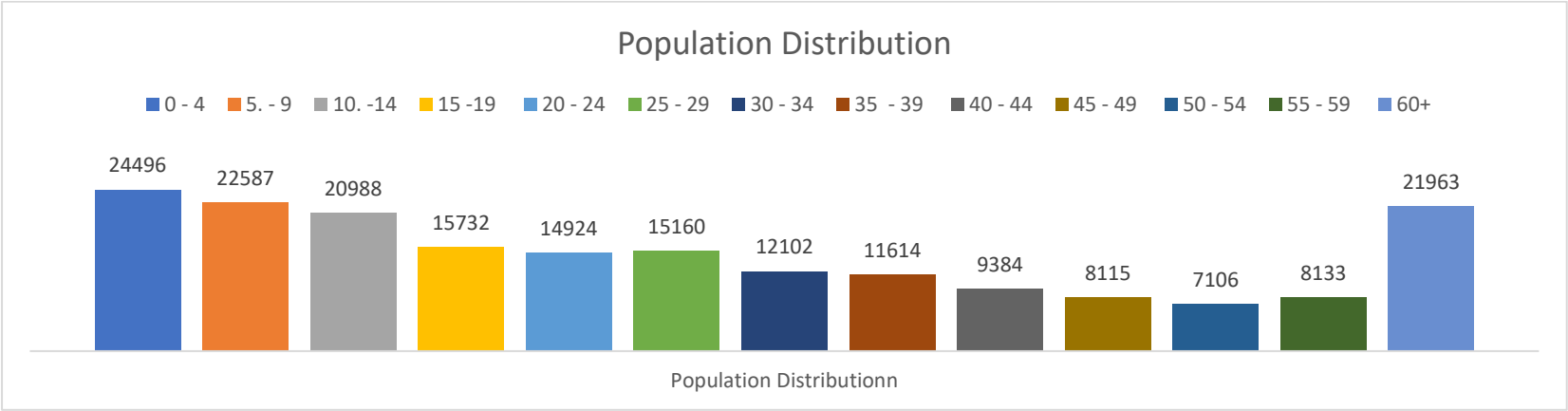
The figure indicates that there are 13098 households that has 1 member only in the household with less members in households with 5 members and above.

Number of Persons, Households and Average Household Size



	2011	2016
Population	188533	191306
Households	52744	55762
A H Size	3.6	3.4

Population Distribution



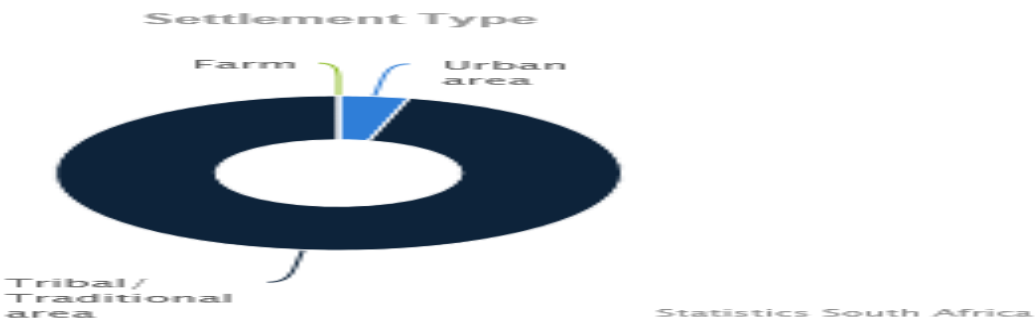
The figure indicates that Moretele has a higher proportion of persons between the age of 0 - 29. 21963 older persons were recorded which has several implications in relation to service provision and payment of services.

Living Conditions

The Moretele Local Municipality has a relatively rural population, with more than 88% of the population located in traditional areas. There are about 52 063 households in Moretele with an average household size of 3,6. More than 80% of the population lives in formal dwellings and about 15% of households occupy informal dwellings.

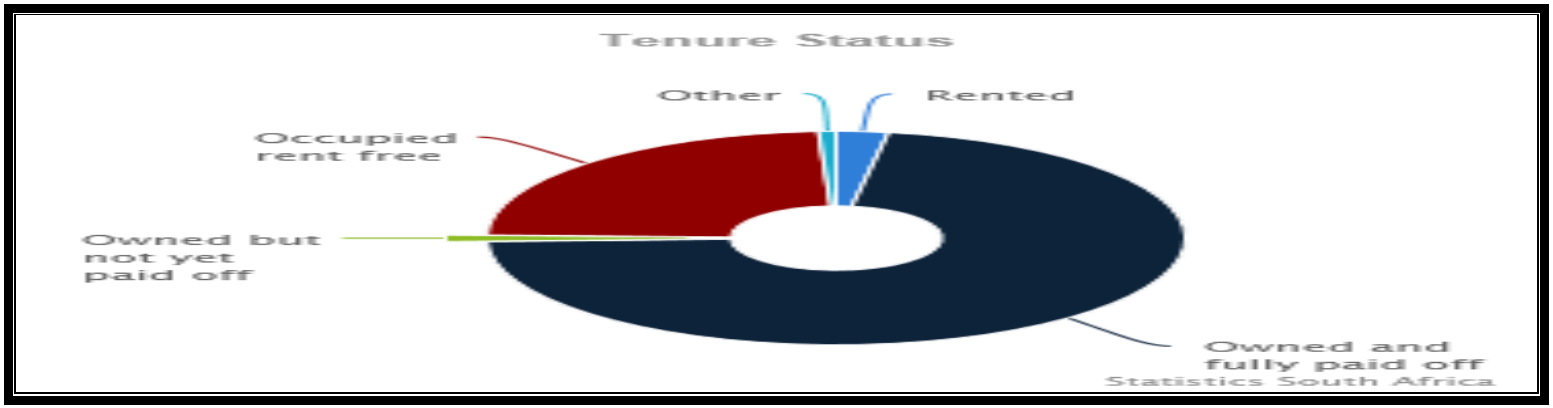
Settlement Type

The figure below indicates that 96% of the local population are located in a tribal/ traditional settlement with 4% found in urban areas.



Tenure Status

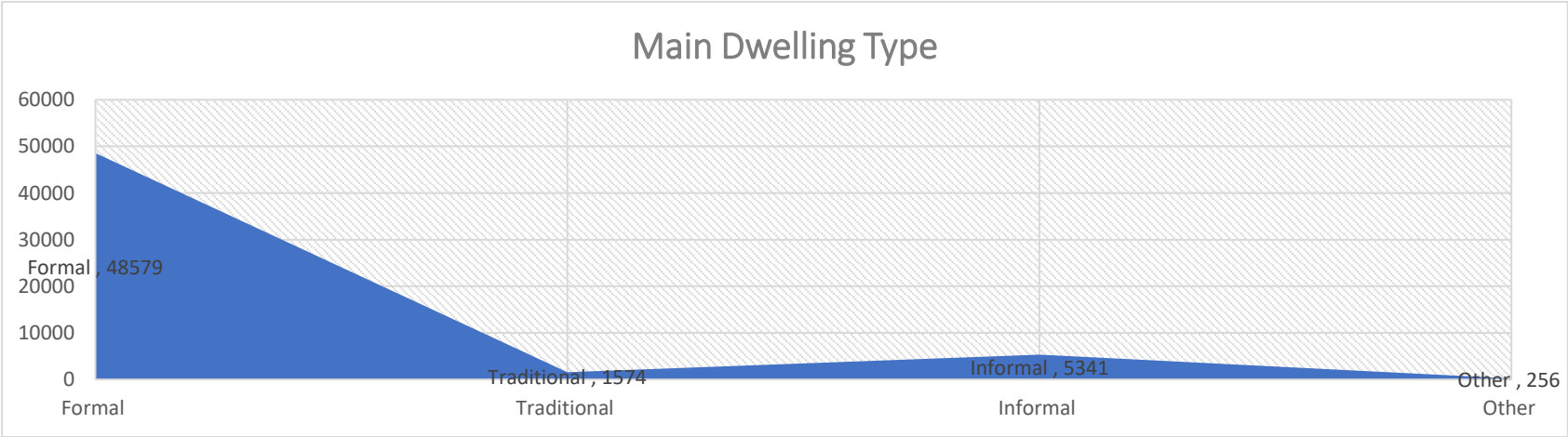
The figure below indicates that 72% of the households are owned and fully paid off and with about 23, 7% households occupied rent free. It should be noted that very few areas have been proclaimed and there is a larger percentage of households found in traditional council's areas, which means that security of tenure is not guaranteed for 72% as indicated.



Development Implications

The municipality must initiate a consultative process which must lead to community resolutions towards guarantee of tenure rights including traditional council's areas.

Distribution of households by Main Dwelling Type



5.3. Economic Analysis

The spatial development framework of the municipality is shaped by the rich agricultural history characterizing large pieces of land in the area. It is against this backdrop that agriculture has become a focal point in all economic development prospects for the municipality constituency.

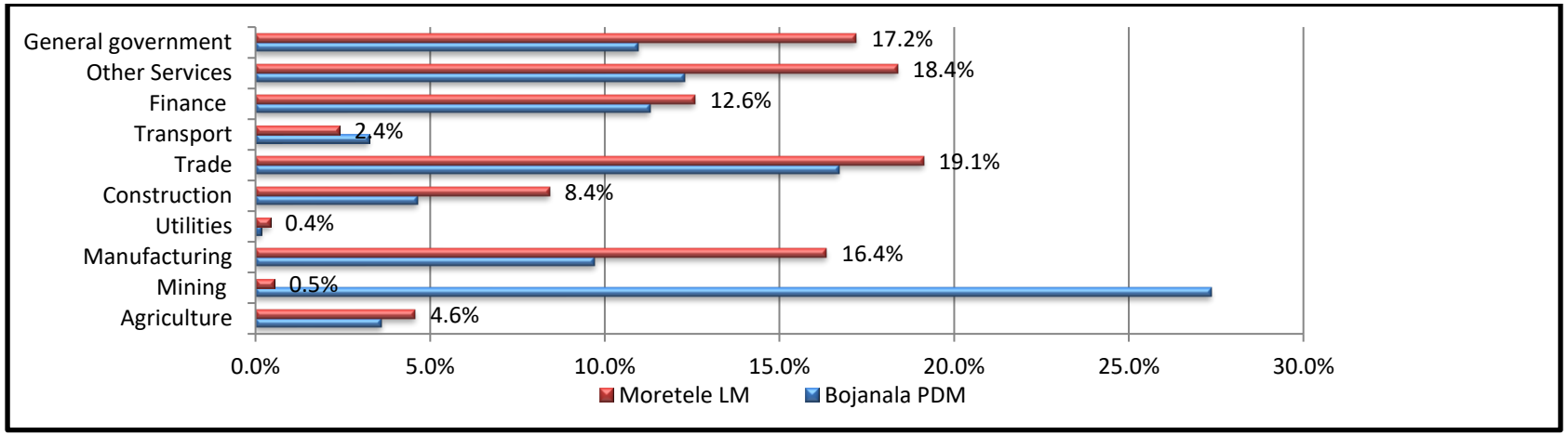
The municipality has vast tracts of land which can be used to harness economic development opportunities. It is believed that livestock farming is the main type of farming activity that is carried out in the local municipality. The tourism sector in the Moretele Local Municipality is not well established.

Trading Services are key economic drivers of the local economy. The district economy is largely driven by mining primarily around Rustenburg and Brits. The weakness for the local economy is that there are no industries to boost the economy and create jobs to cushion poverty for the more than 25 000 people who are unemployed.

The real economic growth rate for the North West province in 2007 was 2.7% with the poverty gap standing at 8.8%. the contribution of Gauteng province into the South African Economy in 2011 was 34.5% whereas that of the North West Province at the same period was 6.5%, this implies that chances of finding employment in the province and the municipality in are very slim.

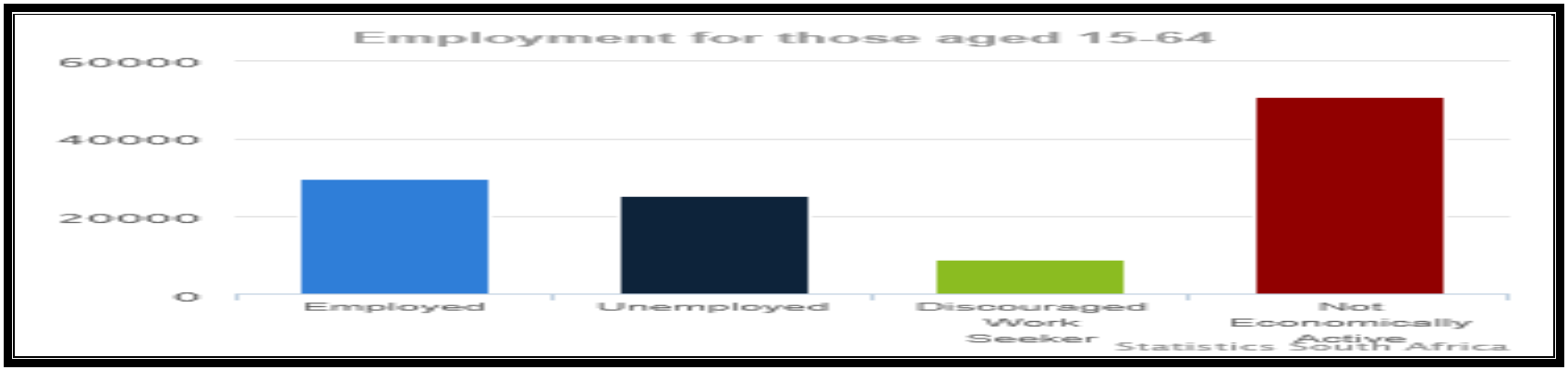
Employment by sector

The figure indicates that general government services, other services, trade, and manufacturing are the key drivers of employment creation in the municipality.



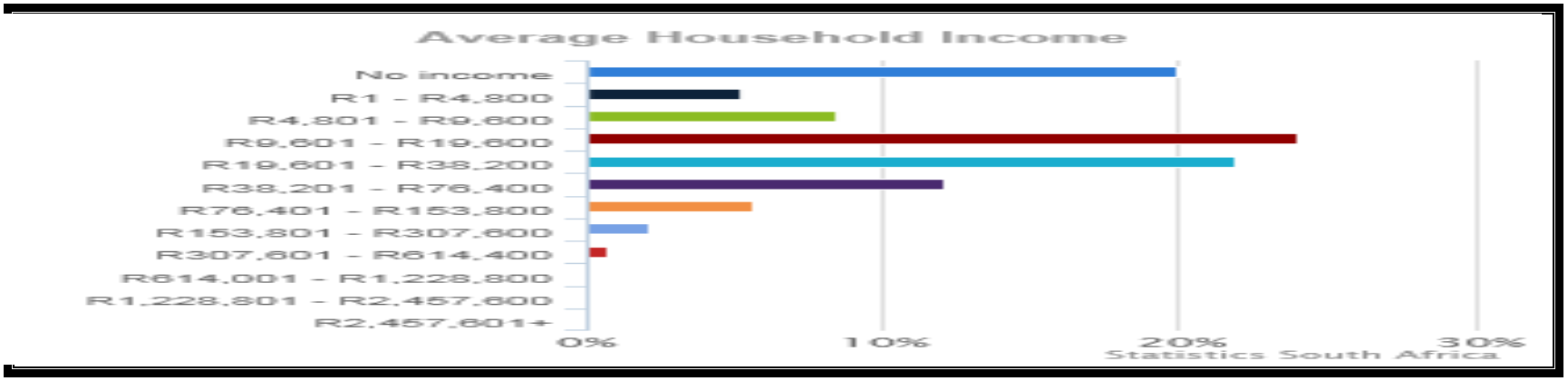
Source: Quantec Research, Standardised Regional, 2010

Employment (15 - 64)



Average Household Income

The figure indicates that 19,9% economically active persons have no income, with about 23,9% earning in the category of R9,601 to R19,600, followed by 21,8% of those earning in the R19,601 to R38,200 category.



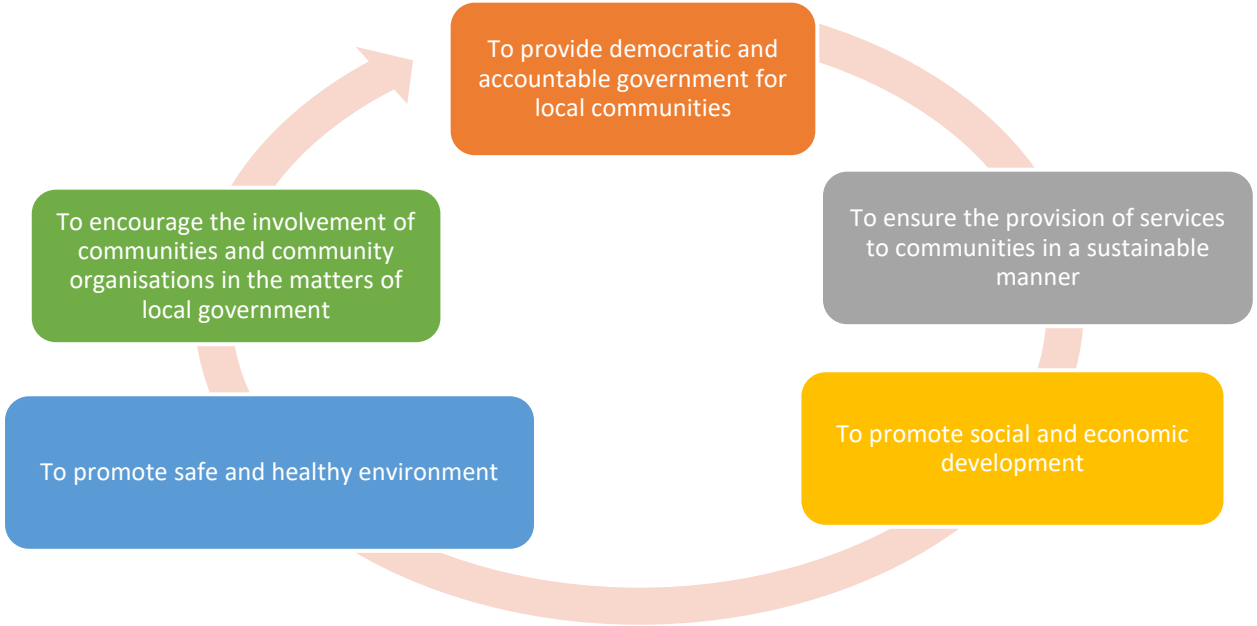
Development Implications

The figure suggests that the majority have the capacity to pay for services provided by the municipality. This challenges the municipality to improve on the revenue generation programmes implemented to take advantage of this emerging trend.

6. Municipal Mandate and Powers and Functions

6.1 Mandate

Section 152 of the Constitution of the Republic Mandates local government to perform the following functions as depicted by the figure below:



6.2 Powers and Functions

The table below provides a list of allocated powers and functions of the municipality in accordance with Schedule 4 B and 5 B of the Constitution (1996) and Sections 83, 84, 85 and 86 of the Municipal Structures Act.

Authorized Functions			Non-Authorized
• Air Pollution • Local tourism • Municipal Airport • Storm Water • Sanitation • Billboards and the Display of Advertisement in Public Places • Control of Public Nuisance • Fencing and Fences • Local Amenities • Local Sports Facilities • Municipal Parks and Recreation • Public Places • Street Lighting	• Building Regulation • Municipal airport • Municipal Public Transport • Trading Regulations • Beaches and Amusement Facilities • Cemeteries, Funeral Parlours and Crematoria • Control of Undertaking that Sell Liquor to the public • Licensing of dogs • Markets • Noise Pollution • Refuse Removal, refuse Dumps and solid waste disposal • Traffic and Parking	• Child Care Facilities • Municipal planning • Pontoons and Ferries • Water (potable) • Billboards and the Display of Advertisement in Public Places • Cleansing • Facilities for the accommodation, care, and burial of animals • Licensing of undertakings that sell food to the Public • Municipal Abattoirs • Pounds • Street Trading	• Electricity • Fire fighting • Municipal Health Services

7. Financial Plan

2022/2023 Final Summary Budget

The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically, and equitably to all communities.

The Municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high priority programmes to maintain sound financial stewardship.

The Municipality is embarking on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers mainly state owned. Some of these revenue collection strategies are through the new valuation roll which was implemented in the 2019 financial year and is valid until 2023. The implemented valuation roll will assist with new organ of state which were part of the area allocated to Moretele since the last demarcation. The municipality will continue to monitor changes in the property development space to ensure the validity of the valuation roll.

Budget 2022/23 MTREF

The main challenges experienced during the compilation of the Budget 2022/2023 MTREF can be summarized as follows:

- The municipality aimed to avert an unfunded budget through application of.
- Low revenue collection and growing aging population.
- The ongoing difficulties in the national and local economy.
- Aging and poorly maintained roads and electricity infrastructure.

- The need to reprioritize projects and expenditure within the existing resource envelope given the cash flow realities and with also ensuring the non-declining cash position of the municipality.
    - ❖ Affordability of capital projects – Allocation for MIG was R131.6 million in 2022/23, it has increased to R114,7-million 2020/21. The municipality has prioritized water and sanitation on new projects and completion of MIG registered projects.

    - ❖ WSIG allocation has decreased from R79-million in 2020/21 to R65 -million in 2022/23 financial year. The grant is for Municipal water Infrastructure Grant, the municipality uses this grant mainly for sanitation projects and yard connections whenever there are limitations from MIG conditions. The grant will assist in fast tracking water storage and reticulation projects.

The following budget principles and guidelines directly informed the compilation of the Final Budget 2022/23:

- The 2022/2023 Final Budget priorities and targets, as well as the base line allocations contained in that Final Budget were adopted as the upper limits for the new baselines for the 2019/20 Final budget.
- Intermediate service level standards were used to inform the measurable objectives, targets, and backlog eradication goals; In view of the aforementioned, the following table is a consolidated overview of the proposed 2022/23 Medium-term Revenue and Expenditure

MORETELE LOCAL MUNICIPALITY			
	MEDIUM TERM REVENUE FRAMEWORK (MTREF)		
	2022/2023	2023/2024	2024/2025
DESCRIPTION	FINAL	FINAL	FINAL
TOTAL EXPENDITURE	553 175 720	573 828 435	597 933 450
TOTAL OPERATING INCOME	-744 874 513	-790 667 160	-836 509 520
TOTAL OPERATING SURPLUS / DEFICIT	**-191 698 793**	**-216 838 725**	**-238 576 070**

The total revenue budget for 2022/23 is R744.8 million including capital budget compared with 2021/2022 budget of R714 -million which represents an increase in budget income estimates of R30 -million.

Moretele Municipality is still dependent on grants as a major contributor of revenue. The Gazetted Division of Revenue Act has confirmed the following transfers to the municipality:

The revenue grants are R617.8 -million for 2022/23 funded by transfers from National Departments. The following narrations indicates all revenue to be received and charged in 2022/23 financial years:

The 2022/23 Financial Year (FY) operating expenditure is R 553.1 million compared to R516.8 million for 2021/22 which indicates an increase of R36 million. This reflects a surplus of R 191.6 million excluding capital expenditure.

NW371 Moretele - Table A1 Budget Summary

Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Financial Performance										
Property rates	**45 508**	47 294	45 878	71 061	71 061	71 061	–	66 456	70 436	73 452
Service charges	50 090	51 913	54 916	70 245	70 245	70 245	–	71 200	73 996	77 255
Investment revenue	5 311	4 828	7 155	8 097	9 597	9 597	–	7 898	8 438	8 792
Transfers recognised - operational	394 425	460 751	551 098	388 899	388 764	388 764	–	427 755	452 145	480 611
Other own revenue	5 536	17 227	11 737	14 743	18 243	18 243	–	8 616	8 995	9 399
Total Revenue (excluding capital transfers and contributions)	500 870	582 014	670 785	553 045	557 910	557 910	–	581 924	614 009	649 510
Employee costs	124 933	133 035	127 758	148 111	144 792	144 792	–	165 122	169 012	176 105
Remuneration of councillors	4 272	4 438	19 956	26 511	22 119	22 119	–	22 091	22 091	22 091
Depreciation & asset impairment	84 134	46 699	125 412	62 556	62 556	62 556	–	63 037	65 811	68 773
Finance charges	2 039	1 580	349	–	–	–	–	–	–	–
Inventory consumed and bulk purchases	–	118	–	44 745	42 015	42 015	–	43 585	42 430	42 214
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	277 768	290 892	229 350	226 194	245 376	245 376	–	255 967	265 480	277 291
Total Expenditure	493 146	476 762	502 825	508 118	516 858	516 858	–	549 802	564 825	586 474
Surplus/(Deficit)	7 724	105 253	167 960	44 927	41 052	41 052	–	32 122	49 184	63 036
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	60 715	75 836	84 358	194 482	194 482	194 482	–	190 096	205 859	216 989
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	17 998	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	86 438	181 089	252 318	239 410	235 534	235 534	–	222 218	255 043	280 025
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	86 438	181 089	252 318	239 410	235 534	235 534	–	222 218	255 043	280 025
Capital expenditure & funds sources										

Capital expenditure & funds sources										
Capital expenditure	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	**94 447**	57 179	92 421	194 482	194 482	194 482	–	190 980	205 859	216 989
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	**1 261**	–	3 214	1 650	5 506	5 506	–	59 462	–	–
Total sources of capital funds	**95 709**	57 179	95 636	196 132	199 988	199 988	–	250 442	205 859	216 989
Financial position										
Total current assets	**392 039**	168 465	319 209	337 683	316 561	316 561	–	252 810	262 915	283 129
Total non current assets	**1 159 555**	760 136	1 152 246	1 540 854	1 289 678	1 289 678	–	1 481 740	1 626 792	1 780 214
Total current liabilities	**216 984**	(83 382)	198 602	128 184	57 451	57 451	–	48 496	39 165	29 373
Total non current liabilities	**27 706**	5 074	5 255	4 983	461	461	–	461	461	461
Community wealth/Equity	**919 897**	910 830	1 056 150	1 543 891	1 350 724	1 350 724	–	1 685 593	1 850 081	2 033 510
Cash flows										
Net cash from (used) operating	**(410 985)**	(400 595)	(206 749)	630 785	631 763	631 763	–	289 869	320 657	346 645
Net cash from (used) investing	–	(97 941)	(165 271)	(202 433)	(199 988)	(199 988)	–	(257 768)	(213 648)	(208 872)
Net cash from (used) financing	–	0	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	**(382 164)**	(434 741)	(149 328)	525 168	654 467	654 467	–	315 055	422 064	559 837
Cash backing/surplus reconciliation										
Cash and investments available	**62 383**	62 115	222 692	129 278	282 954	282 954	–	292 035	376 330	474 120
Application of cash and investments	**180 413**	(137 434)	109 269	23 166	(21 919)	(21 919)	–	(4 238)	18 739	42 785
Balance - surplus (shortfall)	**(118 030)**	199 549	113 423	106 113	304 873	304 873	–	296 273	357 590	431 334
Asset management										
Asset register summary (WDV)	**877 524**	1 164 489	1 214 638	1 382 252	1 352 070	1 352 070	1 352 070	1 293 376	1 224 780	1 153 096
Depreciation	**84 134**	46 699	125 412	62 556	62 556	62 556	62 556	63 037	65 811	68 773
Renewal and Upgrading of Existing Assets	**77 555**	(63 586)	(1 471)	–	850	850	850	50 450	–	–
Repairs and Maintenance	**22 421**	14 797	16 906	15 442	21 171	21 171	21 171	20 774	21 688	22 664
Free services										
Cost of Free Basic Services provided	–	–	5 186	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

REVENUE

The total revenue budget for 2022/23 is R744.8 -million compared with 2021/22 budget of R714.4 -million which represents an increase in budget estimates of R30-million

MORETELE LOCAL MUNICIPALITY			
	MEDIUM TERM REVENUE FRAMEWORK (MTREF)		
	2022/2023	2023/2024	2024/2025
DESCRIPTION	FINAL	FINAL	FINAL
INCOME			
OPERATING INCOME GENERATED			
USER / LEVIED CHARGES			
CHARGES : RATES AND TAXES	-48 115 701	-50 232 791	-52 493 267
CHARGES : REFUSE REMOVAL	-22 457 647	-23 445 784	-24 500 844
CHARGES : WATER SALES	-197 600	-206 295	-215 578
CHARGES : WATER BASIC	-31 994 232	-33 401 978	-35 182 747
CHARGES : YARD CONNECTIONS	-19 268	-20 116	-21 021
	-	-	-
SUB-TOTAL USER / LEVIED CHARGES	**-102 784 448**	**-107 306 963**	**-112 413 457**

MORETELE LOCAL MUNICIPALITY

DESCRIPTION	MEDIUM TERM REVENUE FRAMEWORK (MTREF)		
	2022/2023	2023/2024	2024/2025
	FINAL	FINAL	FINAL
TARRIF CHARGES OTHER			
CONSUMER SERVICES : CLEARANCE CERTIFIC	-3 985	-4 160	-4 360
CLEARANCE CERTIFICATE	-3 985	-4 160	-4 360
GOVERNMENT GRANT AND SUBSIDIES			
EQUITABLE SHARE	-415 351 000	-441 379 000	-469 519 000
WATER INFRASTRUCTURE GRANT	-65 000 000	-75 000 000	-80 000 000
MIG/CMIP	-131 680 000	-137 746 000	-144 199 000
EPWP	-1 998 000	-	-
FINANCE MANAGEMENT GRANT	-2 900 000	-2 900 000	-2 900 000
SPORT, ART AND CULTURE	-922 000	-978 759	-982 516
SUB-TOTAL GOVERNMENT GRANT AND SUBSID	-617 851 000	-658 003 759	-697 600 516

MORETELE LOCAL MUNICIPALITY

DESCRIPTION	MEDIUM TERM REVENUE FRAMEWORK (MTREF)		
	2022/2023	2023/2024	2024/2025
	FINAL	FINAL	FINAL
INTEREST			
DIVIDENDS RECEIVED	-	-	-
INTEREST ON INVESTMENTS	-11 478 483	-11 983 536	-12 522 795
DAILY INTEREST BANK BALANCE	-571 897	-647 915	-675 128
INTEREST ON OUTSTANDING WATER	-11 077 658	-11 565 075	-12 085 503
INTEREST	-23 128 037	-24 196 526	-25 283 426
RENT FACILITIES			
	-	-	-
HALL RENTAL	-29 794	-31 105	-32 505
OFFICE RENTAL	-120 363	-125 659	-131 314
	-	-	-
SUB-TOTAL RENT FACILITIES AND EQUIPMENT	-150 157	-156 764	-163 819

MORETELE LOCAL MUNICIPALITY			
	MEDIUM TERM REVENUE FRAMEWORK (MTREF)		
	2022/2023	2023/2024	2024/2025
DESCRIPTION	FINAL	FINAL	FINAL
OTHER INCOME			
TENDER DOCUMENT	-321 423	-335 566	-350 666
SUNDRY INCOME	-69 327	-72 377	-75 634
TRAFFIC INCOME(20%)	-566 135	-591 045	-617 642
	-	-	-
SUB-TOTAL OTHER INCOME	-956 885	-998 988	-1 043 942
SUB-TOTAL OPERATING INCOME GENER	-744 874 513	-790 667 160	-836 509 520

Moretele Municipality is still dependent on grants as a major contributor of revenue. The Gazetted Division of Revenue Act has confirmed the following transfers to the municipality:

Revenue generated from rates and services charges forms an insignificant percentage of the revenue basket for the Municipality, as the municipality is grant dependent. In the 2022/2023 financial year, revenue from rates and trading services charges totaled R102 million or 13% of the total Budget revenue. The revenue form grants amount to R617.8 million which is 82% of the total budget, the same trend has been maintained from the 2020/21, 2019/20 and 2018/19 financial year.

Operating Revenue Framework

For Moretele Local Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are facing serious financial difficulties because of low own revenue generation capacity. This will further delay the reduction of backlogs and poverty. The expenditure required to address these

challenges will inevitably always exceed available funding; hence difficult choices must be made in prioritizing projects to be implemented and balancing expenditures against realistically anticipated revenues. The municipality is grants reliant and seeks various methods to augment the financial incapacity.

Some of the mechanisms explored is the grant funds sought from different departments and the alignment of the municipalities strategic objectives to the main conditions of the grants being provided by sister departments.

The Municipality's expenditure framework for the 2022/23 budget and MTREF is informed by the funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA and should there be any operational gains and efficiencies will be directed to funding the capital budget and other core services.

The following table is a high-level summary of the 2022/23 budget and MTREF (classified per main type of operating expenditure):

	2022/2023	2023/2024	2024/2025
DESCRIPTION	**FINAL**	**FINAL**	**FINAL**
EMPLOYEE RELATED COST	138 271 218,18	144 378 568,08	150 327 153,70
SOCIAL CONTRIBUTION	28 099 890,07	29 336 285,23	30 656 418,06
COUNCILLORS REMUNERATION	22 091 079,14	22 091 079,14	22 091 079,14
GENERAL EXPENSES	168 119 344,99	173 767 186,33	181 455 897,12
BULK PURCHASES	43 000 000,00	43 902 984,19	45 834 715,49
CONTRACTED SERVICES	67 562 188,18	70 534 924,46	73 708 996,06
REPAIRS AND MAINTENANCE	22 994 605,14	24 006 367,77	25 086 654,32
DEPRECIATION	63 037 394,26	65 811 039,60	68 772 536,38
TOTAL	553 175 719,96	573 828 434,80	597 933 450,28

EMPLOYEES COSTS

The original budgeted allocation for employee related costs for the 2022/2023 financial year was R188 million, which equals 35 per cent of the total operating expenditure. Based on the three-year collective SALGBC agreement. As part of the Municipality's cost reprioritization and cash management strategy vacancies have been significantly rationalized downwards and only key positions will be appointed.

COUNCILLORS COSTS

The cost associated with the remuneration of councilors is determined by the Minister of Cooperative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been considered in compiling the Municipality's budget, where a percentage increase of 5 % was applied based on previous trends.

The provision of debt impairment was determined based on an annual collection rate of 90 per cent and the Debt Write-off Policy of the Municipality, Auditor General issued finding with regards to the policy not being updated to suit the current situation. The current situation is that the municipality has been impairing 90% of its debtors every year while the 10% from previous are ballooning the net debtors balance which will results with overstated assets. The municipality wrote off a debt to the value of R 72million in the previous financial year and this will result in a change in the estimates for the 2019/20 debt impairment calculations. While this expenditure is a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues. Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption

BULK PURCHASES (Water Inventory)

Bulk purchases are directly informed by the purchase of Water from City of Tshwane. The 2021/2022 budget for bulk purchase was R42-million and the budget for 2022/23 has increased to is R43 million, this indicates an increase of R1 million. This is due to the increase in supply, as previously City of

Tshwane could not meet the required demand of water. Added to this there is a billing dispute with the City of Tshwane, this has however not prevented the municipality from servicing its monthly invoicing.

REPAIRS AND MAINTENANCE

MORETELE LOCAL MUNICIPALITY			
	MEDIUM TERM REVENUE FRAMEWORK (MTREF)		
	2022/2023	2023/2024	2024/2025
DESCRIPTION	FINAL	FINAL	FINAL
REPAIR AND MAINTENANCE			
MAINTENANCE BUILDINGS AND INSTALLATIONS	1 093 919	1 142 051	1 193 444
REPAIR & MAINT COMPUTERS	-	-	-
MAINTENANCE OFFICE FURNITURE & EQUIPMENT	36 656	38 268	39 990
MAINTENANCE ROADS / STORMWATER	254 986	266 205	278 185
MAINTENANCE MACHINERY AND EQUIPMENT	204 800	213 811	223 433
MAINTENANCE SUNDRIES	200 000	208 800	218 196
MAINTENANCE VEHICE	2 884 245	3 011 152	3 146 653
MAINTENANCE DWAF - MAGALIES WATER	9 200 000	9 604 800	10 037 016
MAINTENANCE SEWER TREATMENT PLANT	5 520 000	5 762 880	6 022 210
PMU O&M	-	-	-
MAINTENANCE HIGH MAST AND MEDUIM LIGHTS	3 600 000	3 758 400	3 927 528
TESTING AND MATERIAL	-	-	-
	-	-	-
TOTAL REPAIR AND MAINTENACE	22 994 605	24 006 368	25 086 654

The repairs and maintenance budget are supposed to be aligned to the need required to preserve and maintain the Municipality's current infrastructure. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. During the compilation of the 2022/23 final

budget, the repairs and maintenance was increased by R243 thousand when compared to the 2021/22 final budget of R 22.7 million. The total budget for Repairs and maintenance is R22.9 million which is 4% of the operational expenditure.

GENERAL EXPENDITURE

The general expenditure budget for 2022/23 amounts to R62.5 million compared to R58.2 million for 2021/2022 financial year this reflects R 4.2 million increase.

CONTRACTED SERVICES

The contracted services budget for the year 2022/23 amounts to R 147 million compared to the R 132 million budgeted for the 2021/22 financial year. The waste removal service was reduced by R 1 million and the water tanker service has increase by R500 thousand. The municipality sought to localize the procurement of critical services to ensure a social sustainability of such projects. Repairs and maintenance where budgeted under contracted services for the value R22 million and Professional Services R30 million

DEPRECIATION

The depreciation line item was increased by R400 thousand for the 2022/23 budget making it R 63 million as compared to the 2021/22 budget of R 62.5 million. The depreciation amount is further affected by the disposal of assets, the removal of a district road from the Fixed Asset Register of the municipality, including the review of the useful life of some of the specified assets.

Table 2 Summary of revenue classified by main revenue source

NW371 Moretele - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source											
Property rates	2	45 508	47 294	45 878	71 061	71 061	71 061	–	66 456	70 436	73 452
Service charges - electricity revenue	2	3	1	–	–	–	–	–	–	–	–
Service charges - water revenue	2	29 606	30 286	37 358	40 569	40 569	40 569	–	44 367	46 319	48 403
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	20 481	21 627	17 559	29 676	29 676	29 676	–	26 833	27 677	28 852
Rental of facilities and equipment		229	80	106	135	135	135	–	150	157	164
Interest earned - external investments		5 311	4 828	7 155	8 097	9 597	9 597	–	7 898	8 438	8 792
Interest earned - outstanding debtors		2 231	9 249	10 570	13 480	13 480	13 480	–	7 505	7 835	8 187
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		635	572	–	–	–	–	–	–	–	–
Licences and permits		–	–	505	751	751	751	–	566	591	618
Agency services		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies		394 425	460 751	551 098	388 899	388 764	388 764	–	427 755	452 145	480 611
Other revenue	2	2 554	6 859	556	377	3 877	3 877	–	395	412	431
Gains		(113)	466	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**500 870**	**582 014**	**670 785**	**553 045**	**557 910**	**557 910**	**–**	**581 924**	**614 009**	**649 510**

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit. Revenue generated from rates and services charges forms an insignificant percentage of the revenue basket for the Municipality, as the municipality is grant dependent. In the 2022/2023 financial year, revenue from rates and services charges totaled R102 million this reflects 13% of the total revenue budget. There are no material changes when compared to the 2021/2022 budget.

Table 3 Operating Transfers and Grant Receipts

NW371 Moretele - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		**393 732**	**459 885**	**550 331**	**387 960**	**387 960**	**387 960**	**426 833**	**451 166**	**479 629**
Local Government Equitable Share		306 630	340 463	428 895	376 690	376 690	376 690	415 351	441 379	469 519
Energy Efficiency and Demand Side Management Grant										
Expanded Public Works Programme Integrated Grant		1 772	2 858	2 259	2 344	2 344	2 344	1 998	–	–
Infrastructure Skills Development Grant										
Local Government Financial Management Grant		2 443	2 680	3 000	2 850	2 850	2 850	2 900	2 900	2 900
Municipal Disaster Relief Grant		–	170	–	–	–	–	–	–	–
Municipal Systems Improvement Grant										
Municipal Disaster Recovery Grant										
Municipal Demarcation Transition Grant										
Integrated City Development Grant										
Municipal Infrastructure Grant		82 886	113 715	116 177	6 076	6 076	6 076	6 584	6 887	7 210
Water Services Infrastructure Grant										
Neighbourhood Development Partnership Grant										
Public Transport Network Grant										
Rural Road Asset Management Systems Grant										
Urban Settlement Development Grant										
Integrated National Electrification Programme Grant										
Municipal Rehabilitation Grant										
Municipal Emergency Housing Grant										
Regional Bulk Infrastructure Grant										
Metro Informal Settlements Partnership Grant										
Integrated Urban Development Grant										
Programme and Project Preparation Support Grant										

Provincial Government:		–	–	–	–	–	–	–	–	–
Infrastructure										
Capacity Building										
District Municipality:		–	–	–	–	–	–	–	–	–
Infrastructure										
Capacity Building										
Other grant providers:		17 998	–	–	–	–	–	–	–	–
Other Grants Receive		17 998	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	78 713	75 836	84 358	194 482	194 482	194 482	190 096	205 859	216 989
TOTAL RECEIPTS OF TRANSFERS & GRANTS		473 138	536 587	635 456	583 381	583 246	583 246	617 851	658 004	697 601

Operating Expenditure Framework

The Municipality's expenditure framework for the 2022/23 budget and MTREF is informed by the funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA and should there be any operational gains and efficiencies will be directed to funding the capital budget and other core services.

The following table is a high-level summary of the 2022/23 budget and MTREF (classified per main type of operating expenditure):

Table 4 Summary of operating expenditure by standard classification item

Expenditure By Type											
Employee related costs	2	124 933	133 035	127 758	148 111	144 792	144 792	–	165 122	169 012	176 105
Remuneration of councillors		4 272	4 438	19 956	26 511	22 119	22 119	–	22 091	22 091	22 091
Debt impairment	3	40 658	57 275	10 562	57 054	57 054	57 054	–	47 110	47 985	50 144
Depreciation & asset impairment	2	84 134	46 699	125 412	62 556	62 556	62 556	–	63 037	65 811	68 773
Finance charges		2 039	1 580	349	–	–	–	–	–	–	–
Bulk purchases - electricity	2	–	–	–	–	–	–	–	–	–	–
Inventory consumed	8	–	118	–	44 745	42 015	42 015	–	43 585	42 430	42 214
Contracted services		181 567	176 357	162 713	112 124	132 746	132 746	–	147 976	154 234	161 044
Transfers and subsidies		–	–	–	–	–	–	–	–	–	–
Other expenditure	4, 5	45 511	53 863	51 353	57 016	55 577	55 577	–	60 880	63 261	66 102
Losses		10 033	3 396	4 722	–	–	–	–	–	–	–
Total Expenditure		**493 146**	**476 762**	**502 825**	**508 118**	**516 858**	**516 858**	**–**	**549 802**	**564 825**	**586 474**
Surplus/(Deficit)		**7 724**	**105 253**	**167 960**	**44 927**	**41 052**	**41 052**	**–**	**32 122**	**49 184**	**63 036**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		60 715	75 836	84 358	194 482	194 482	194 482	–	190 096	205 859	216 989
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	6	17 998	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**86 438**	**181 089**	**252 318**	**239 410**	**235 534**	**235 534**	**–**	**222 218**	**255 043**	**280 025**
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		**86 438**	**181 089**	**252 318**	**239 410**	**235 534**	**235 534**	**–**	**222 218**	**255 043**	**280 025**
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**86 438**	**181 089**	**252 318**	**239 410**	**235 534**	**235 534**	**–**	**222 218**	**255 043**	**280 025**
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		**86 438**	**181 089**	**252 318**	**239 410**	**235 534**	**235 534**	**–**	**222 218**	**255 043**	**280 025**

Repairs and maintenance Table 5 SA 34C

NW371 Moretele - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		22 421	14 797	16 906	15 442	21 171	21 171	20 214	21 103	22 053
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–

Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure		22 421	14 797	16 906	15 442	21 171	21 171	20 214	21 103	22 053
Data Centres										
Core Layers		22 421	14 797	16 906	15 442	21 171	21 171	20 214	21 103	22 053
Distribution Layers										
Capital Spares										

NW371 Moretele - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Computer Equipment		–	–	–	–	–	–	–	–	–
Computer Equipment										
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment										
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment										
Transport Assets		–	–	–	–	–	–	–	–	–
Transport Assets										
Land		–	–	–	–	–	–	–	–	–
Land										
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals										
Total Repairs and Maintenance Expenditure	1	22 421	14 797	16 906	15 442	21 171	21 171	20 214	21 103	22 053

The repairs and maintenance budget are supposed to be aligned to the need required to preserve and maintain the Municipality's current infrastructure. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. During the compilation of the 2022/23 final budget, the repairs and maintenance was increase by R243 thousand when compared to the 2021/22 final budget. The final budget for Repairs and maintenance is R22,9 million which is 4% of the operational expenditure.

BUDGET TABLES

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2022/23 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page.

Table 6 Explanatory notes to MBRR Table A1 - Budget

NW371 Moretele - Table A1 Budget Summary

Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Financial Performance										
Property rates	**45 508**	47 294	45 878	71 061	71 061	71 061	–	66 456	70 436	73 452
Service charges	50 090	51 913	54 916	70 245	70 245	70 245	–	71 200	73 996	77 255
Investment revenue	5 311	4 828	7 155	8 097	9 597	9 597	–	7 898	8 438	8 792
Transfers recognised - operational	394 425	460 751	551 098	388 899	388 764	388 764	–	427 755	452 145	480 611
Other own revenue	5 536	17 227	11 737	14 743	18 243	18 243	–	8 616	8 995	9 399
Total Revenue (excluding capital transfers and contributions)	500 870	582 014	670 785	553 045	557 910	557 910	–	581 924	614 009	649 510
Employee costs	124 933	133 035	127 758	148 111	144 792	144 792	–	165 122	169 012	176 105
Remuneration of councillors	4 272	4 438	19 956	26 511	22 119	22 119	–	22 091	22 091	22 091
Depreciation & asset impairment	84 134	46 699	125 412	62 556	62 556	62 556	–	63 037	65 811	68 773
Finance charges	2 039	1 580	349	–	–	–	–	–	–	–
Inventory consumed and bulk purchases	–	118	–	44 745	42 015	42 015	–	43 585	42 430	42 214
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	277 768	290 892	229 350	226 194	245 376	245 376	–	255 967	265 480	277 291
Total Expenditure	493 146	476 762	502 825	508 118	516 858	516 858	–	549 802	564 825	586 474
Surplus/(Deficit)	7 724	105 253	167 960	44 927	41 052	41 052	–	32 122	49 184	63 036
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	60 715	75 836	84 358	194 482	194 482	194 482	–	190 096	205 859	216 989
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	17 998	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	86 438	181 089	252 318	239 410	235 534	235 534	–	222 218	255 043	280 025
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	86 438	181 089	252 318	239 410	235 534	235 534	–	222 218	255 043	280 025
Capital expenditure & funds sources										

Capital expenditure & funds sources										
Capital expenditure	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	**94 447**	57 179	92 421	194 482	194 482	194 482	–	190 980	205 859	216 989
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	**1 261**	–	3 214	1 650	5 506	5 506	–	59 462	–	–
Total sources of capital funds	**95 709**	57 179	95 636	196 132	199 988	199 988	–	250 442	205 859	216 989
Financial position										
Total current assets	**392 039**	168 465	319 209	337 683	316 561	316 561	–	252 810	262 915	283 129
Total non current assets	**1 159 555**	760 136	1 152 246	1 540 854	1 289 678	1 289 678	–	1 481 740	1 626 792	1 780 214
Total current liabilities	**216 984**	(83 382)	198 602	128 184	57 451	57 451	–	48 496	39 165	29 373
Total non current liabilities	**27 706**	5 074	5 255	4 983	461	461	–	461	461	461
Community wealth/Equity	**919 897**	910 830	1 056 150	1 543 891	1 350 724	1 350 724	–	1 685 593	1 850 081	2 033 510
Cash flows										
Net cash from (used) operating	**(410 985)**	(400 595)	(206 749)	630 785	631 763	631 763	–	289 869	320 657	346 645
Net cash from (used) investing	–	(97 941)	(165 271)	(202 433)	(199 988)	(199 988)	–	(257 768)	(213 648)	(208 872)
Net cash from (used) financing	–	0	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	**(382 164)**	(434 741)	(149 328)	525 168	654 467	654 467	–	315 055	422 064	559 837
Cash backing/surplus reconciliation										
Cash and investments available	**62 383**	62 115	222 692	129 278	282 954	282 954	–	292 035	376 330	474 120
Application of cash and investments	**180 413**	(137 434)	109 269	23 166	(21 919)	(21 919)	–	(4 238)	18 739	42 785
Balance - surplus (shortfall)	**(118 030)**	199 549	113 423	106 113	304 873	304 873	–	296 273	357 590	431 334
Asset management										
Asset register summary (WDV)	**877 524**	1 164 489	1 214 638	1 382 252	1 352 070	1 352 070	1 352 070	1 293 376	1 224 780	1 153 096
Depreciation	**84 134**	46 699	125 412	62 556	62 556	62 556	62 556	63 037	65 811	68 773
Renewal and Upgrading of Existing Assets	**77 555**	(63 586)	(1 471)	–	850	850	850	50 450	–	–
Repairs and Maintenance	**22 421**	14 797	16 906	15 442	21 171	21 171	21 171	20 774	21 688	22 664
Free services										
Cost of Free Basic Services provided	–	–	5 186	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

a. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).

b. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.

c. Financial management reforms emphasize the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

   a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF

   b. Capital expenditure is balanced by capital funding sources, of which

      i. Transfers recognized is reflected on the Financial Performance Budget;

      ii. Borrowing is incorporated in the net cash from financing on the Cash Flow budget

      iii. Internally generated funds are financed from a combination of the current generating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive and is improving indicates that the necessary cash resources are available to fund the Capital Budget.

Table 7 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification) Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

NW371 Moretele - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue - Functional										
Governance and administration		**382 880**	**411 917**	**494 941**	**450 850**	**455 850**	**455 850**	**482 314**	**512 409**	**543 436**
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		382 880	411 917	494 941	450 850	455 850	455 850	482 314	512 409	543 436
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		**605**	**1 039**	**909**	**939**	**804**	**804**	**922**	**979**	**983**
Community and social services		598	653	766	939	804	804	922	979	983
Sport and recreation		6	386	142	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		**83 522**	**114 287**	**116 683**	**122 267**	**122 267**	**122 267**	**132 246**	**138 337**	**144 817**
Planning and development		82 886	113 715	116 177	121 516	121 516	121 516	131 680	137 746	144 199
Road transport		635	572	505	751	751	751	566	591	618
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		**112 577**	**130 607**	**135 104**	**135 540**	**135 540**	**135 540**	**129 100**	**139 497**	**147 329**
Energy sources		3	1	–	–	–	–	–	–	–
Water management		112 573	130 606	135 104	135 540	135 540	135 540	129 100	139 497	147 329
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	**579 583**	**657 850**	**747 636**	**709 597**	**714 462**	**714 462**	**744 582**	**791 222**	**836 564**

Expenditure - Functional										
Governance and administration		**242 331**	**236 459**	**205 731**	**240 730**	**248 960**	**248 960**	**443 996**	**481 720**	**513 178**
Executive and council		76 295	53 156	46 979	65 637	60 826	60 826	70 670	71 981	73 707
Finance and administration		162 439	179 837	155 496	169 374	182 617	182 617	366 480	402 591	432 001
Internal audit		3 597	3 465	3 256	5 718	5 516	5 516	6 847	7 148	7 470
Community and public safety		**6 489**	**9 076**	**18 920**	**31 812**	**32 084**	**32 084**	**24 731**	**24 969**	**26 093**
Community and social services		2 127	3 634	14 224	17 126	17 914	17 914	20 273	21 165	22 117
Sport and recreation		3 739	4 824	4 292	13 893	13 396	13 396	3 648	2 958	3 092
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		623	618	404	793	775	775	810	846	884
Economic and environmental services		**20 538**	**19 485**	**53 852**	**87 825**	**85 014**	**85 014**	**93 246**	**96 926**	**101 287**
Planning and development		12 278	10 845	42 409	52 972	51 673	51 673	57 685	59 800	62 491
Road transport		8 260	8 640	11 444	34 853	33 341	33 341	35 561	37 126	38 797
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		**276 190**	**248 030**	**252 890**	**147 751**	**150 800**	**150 800**	**182 609**	**187 608**	**196 006**
Energy sources		8 659	12 004	11 103	12 427	15 433	15 433	14 920	15 577	16 278
Water management		232 733	173 912	187 126	133 994	134 038	134 038	166 316	170 598	178 231
Waste water management		34 797	62 114	54 560	–	–	–	–	–	–
Waste management		–	–	101	1 330	1 330	1 330	1 373	1 433	1 498
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	**545 547**	**513 049**	**531 394**	**508 118**	**516 858**	**516 858**	**744 582**	**791 222**	**836 564**
Surplus/(Deficit) for the year		**34 036**	**144 801**	**216 242**	**201 479**	**197 604**	**197 604**	**–**	**–**	**–**

Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified MSCOA standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.

Table 8 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

NW371 Moretele - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue by Vote	1									
Vote 1 - Executive and Council		–	–	–	–	–	–	–	–	–
Vote 2 - Finance and Administration		–	411 917	494 941	450 850	455 850	455 850	482 314	512 409	543 436
Vote 3 - Internal Audit		–	–	–	–	–	–	–	–	–
Vote 4 - Community and Social Services		–	653	766	939	804	804	922	979	983
Vote 5 - Sport and Recreation		–	386	142	–	–	–	–	–	–
Vote 6 - Health		–	–	–	–	–	–	–	–	–
Vote 7 - Planning and Development		–	113 715	116 177	121 516	121 516	121 516	131 680	137 746	144 199
Vote 8 - Road Transport		–	572	505	751	751	751	566	591	618
Vote 9 - Energy Sources		–	1	–	–	–	–	–	–	–
Vote 10 - Water Management		–	130 606	135 104	135 540	135 540	135 540	129 100	139 497	147 329
Vote 11 - Waste Water Management		–	–	–	–	–	–	–	–	–
Vote 12 - Waste Management		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**–**	**657 850**	**747 636**	**709 597**	**714 462**	**714 462**	**744 582**	**791 222**	**836 564**
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Executive and Council		–	53 156	50 324	65 637	60 826	60 826	70 670	71 981	73 707
Vote 2 - Finance and Administration		–	179 837	149 978	169 374	182 617	182 617	173 783	180 452	188 442
Vote 3 - Internal Audit		–	3 465	3 256	5 718	5 516	5 516	6 847	7 148	7 470
Vote 4 - Community and Social Services		–	3 634	15 039	17 126	17 914	17 914	20 273	21 165	22 117
Vote 5 - Sport and Recreation		–	4 681	4 292	13 893	13 396	13 396	3 648	2 958	3 092
Vote 6 - Health		–	618	404	793	775	775	810	846	884
Vote 7 - Planning and Development		–	10 737	43 768	52 972	51 673	51 673	57 685	59 800	62 491
Vote 8 - Road Transport		–	8 640	11 444	34 853	33 341	33 341	35 561	37 126	38 797
Vote 9 - Energy Sources		–	12 004	11 103	12 427	15 433	15 433	14 920	15 577	16 278
Vote 10 - Water Management		–	173 912	187 227	135 324	135 368	135 368	167 689	172 031	179 728
Vote 11 - Waste Water Management		–	62 114	54 560	–	–	–	–	–	–
Vote 12 - Waste Management		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**–**	**512 799**	**531 394**	**508 118**	**516 858**	**516 858**	**551 885**	**569 083**	**593 005**
Surplus/(Deficit) for the year	2	**–**	**145 052**	**216 242**	**201 479**	**197 604**	**197 604**	**192 697**	**222 139**	**243 559**

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality. This means it is possible to present the operating surplus or deficit of a vote.

NW371 Moretele - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue by Vote	1									
Vote 1 - Executive and Council		–	–	–	–	–	–	–	–	–
1.1 - Executive and Council - Mayor and Council										
Vote 2 - Finance and Administration		–	411 917	494 941	450 850	455 850	455 850	482 314	512 409	543 436
2.1 - Finance and Administration - Administrative and Corp		–	406 493	484 338	444 531	446 031	446 031	482 314	512 409	543 436
2.2 - Finance and Administration - Asset Management										
2.3 - Finance and Administration - Finance		–	5 424	10 603	6 319	9 819	9 819	–	–	–
2.4 - Finance and Administration - Human Resources		–	–	–	–	–	–	–	–	–
2.5 - Finance and Administration - Information Technology										
2.6 - Finance and Administration - Supply Chain Management										

Vote 4 - Community and Social Services	–	653	766	939	804	804	922	979	983
4.1 - Community and Social Services - Cemeteries Funeral Parlours and Crematoriums									
4.2 - Community and Social Services - Community Halls and Facilities									
4.3 - Community and Social Services - Disaster Manageme	–	170	–	–	–	–	–	–	–
4.4 - Community and Social Services - Libraries and Archiv	–	483	766	939	804	804	922	979	983
Vote 5 - Sport and Recreation	–	386	142	–	–	–	–	–	–
5.1 - Sport and Recreation - Sports Grounds and Stadiums	–	386	142	–	–	–	–	–	–

Vote 7 - Planning and Development	–	**113 715**	**116 177**	**121 516**	**121 516**	**121 516**	**131 680**	**137 746**	**144 199**
7.1 - Planning and Development - Economic Development/Planning									
7.2 - Planning and Development - Project Management Uni	–	113 715	116 177	121 516	121 516	121 516	131 680	137 746	144 199
Vote 8 - Road Transport	–	**572**	**505**	**751**	**751**	**751**	**566**	**591**	**618**
8.1 - Road Transport - Public Transport	–	572	505	751	751	751	566	591	618
8.2 - Road Transport - Roads									

NW371 Moretele - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Vote 10 - Water Management		–	130 606	135 104	135 540	135 540	135 540	129 100	139 497	147 329
10.1 - Water Management - Water Treatment										
10.2 - Water Management - Water Distribution		–	130 606	135 104	135 540	135 540	135 540	129 100	139 497	147 329
10.3 - Water Management - Water Distribution										

Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	-	657 850	747 636	709 597	714 462	714 462	744 582	791 222	836 564

NW371 Moretele - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Expenditure by Vote	1									
Vote 1 - Executive and Council		–	53 156	50 324	65 637	60 826	60 826	70 670	71 981	73 707
1.1 - Executive and Council - Mayor and Council		–	53 156	50 324	65 637	60 826	60 826	70 670	71 981	73 707
Vote 2 - Finance and Administration		–	179 837	149 978	169 374	182 617	182 617	173 783	180 452	188 442
2.1 - Finance and Administration - Administrative and Corp		–	129 367	66 284	71 173	76 259	76 259	90 146	93 263	97 460
2.2 - Finance and Administration - Asset Management		–	3 413	4 722	–	–	–	–	–	–
2.3 - Finance and Administration - Finance		–	18 694	39 218	53 034	62 941	62 941	32 561	33 866	35 259
2.4 - Finance and Administration - Human Resources		–	6 939	14 591	13 118	16 486	16 486	14 534	15 173	15 856
2.5 - Finance and Administration - Information Technology		–	15 641	15 148	20 413	21 606	21 606	23 678	24 720	25 832
2.6 - Finance and Administration - Supply Chain Managem		–	5 784	10 015	11 636	5 325	5 325	12 864	13 430	14 035
Vote 3 - Internal Audit		–	3 465	3 256	5 718	5 516	5 516	6 847	7 148	7 470
3.1 - Internal Audit - Governance Function		–	3 465	3 256	5 718	5 516	5 516	6 847	7 148	7 470

Vote 4 - Community and Social Services	–	**3 634**	**15 039**	**17 126**	**17 914**	**17 914**	**20 273**	**21 165**	**22 117**
4.1 - Community and Social Services - Cemeteries Funeral	–	–	–	–	778	778	200	209	218
4.2 - Community and Social Services - Community Halls an	–	1 281	11 823	13 725	13 000	13 000	14 027	14 644	15 303
4.3 - Community and Social Services - Disaster Manageme	–	1 423	1 407	2 334	2 282	2 282	3 150	3 289	3 437
4.4 - Community and Social Services - Libraries and Archiv	–	929	1 809	1 067	1 855	1 855	2 896	3 023	3 159
Vote 5 - Sport and Recreation	–	**4 681**	**4 292**	**13 893**	**13 396**	**13 396**	**3 648**	**2 958**	**3 092**
5.1 - Sport and Recreation - Sports Grounds and Stadiums	–	4 681	4 292	13 893	13 396	13 396	3 648	2 958	3 092
Vote 6 - Health	–	**618**	**404**	**793**	**775**	**775**	**810**	**846**	**884**
6.1 - Health - Health Services	–	618	404	793	775	775	810	846	884

Vote 7 - Planning and Development	–	**10 737**	**43 768**	**52 972**	**51 673**	**51 673**	**57 685**	**59 800**	**62 491**
7.1 - Planning and Development - Economic Development/	–	4 820	37 776	47 247	45 947	45 947	51 701	53 553	55 963
7.2 - Planning and Development - Project Management Uni	–	5 917	5 992	5 726	5 726	5 726	5 984	6 247	6 528
Vote 8 - Road Transport	–	**8 640**	**11 444**	**34 853**	**33 341**	**33 341**	**35 561**	**37 126**	**38 797**
8.1 - Road Transport - Public Transport	–	1 771	2 484	3 109	3 087	3 087	3 967	4 141	4 328
8.2 - Road Transport - Roads	–	6 868	8 960	31 744	30 254	30 254	31 594	32 985	34 469
Vote 9 - Energy Sources	–	**12 004**	**11 103**	**12 427**	**15 433**	**15 433**	**14 920**	**15 577**	**16 278**
9.1 - Energy Sources - Electricity	–	12 004	11 103	12 427	15 433	15 433	14 920	15 577	16 278
9.2 - Energy Sources - Street Lighting and Signal Systems									

NW371 Moretele - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Vote 10 - Water Management		–	173 912	187 227	135 324	135 368	135 368	167 689	172 031	179 728
10.1 - Water Management - Water Treatment										
10.2 - Water Management - Water Distribution		–	173 912	187 126	133 994	134 038	134 038	166 316	170 598	178 231
10.3 - Water Management - Water Distribution		–	–	101	1 330	1 330	1 330	1 373	1 433	1 498
Vote 11 - Waste Water Management		–	62 114	54 560	–	–	–	–	–	–
11.1 - Waste Water Management - Public Toilets		–	62 114	54 560	–	–	–	–	–	–
11.2 - Waste Water Management - Waste Water Treatment										

Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	–	512 799	531 394	508 118	516 858	516 858	551 885	569 083	593 005
Surplus/(Deficit) for the year	2	–	145 052	216 242	201 479	197 604	197 604	192 697	222 139	243 559

Table 9 MBRR Table A4 - Budgeted Financial Performance

NW371 Moretele - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue By Source											
Property rates	2	45 508	47 294	45 878	71 061	71 061	71 061	–	66 456	70 436	73 452
Service charges - electricity revenue	2	3	1	–	–	–	–	–	–	–	–
Service charges - water revenue	2	29 606	30 286	37 358	40 569	40 569	40 569	–	44 367	46 319	48 403
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	20 481	21 627	17 559	29 676	29 676	29 676	–	26 833	27 677	28 852
Rental of facilities and equipment		229	80	106	135	135	135	–	150	157	164
Interest earned - external investments		5 311	4 828	7 155	8 097	9 597	9 597	–	7 898	8 438	8 792
Interest earned - outstanding debtors		2 231	9 249	10 570	13 480	13 480	13 480	–	7 505	7 835	8 187
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		635	572	–	–	–	–	–	–	–	–
Licences and permits		–	–	505	751	751	751	–	566	591	618
Agency services		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies		394 425	460 751	551 098	388 899	388 764	388 764	–	427 755	452 145	480 611
Other revenue	2	2 554	6 859	556	377	3 877	3 877	–	395	412	431
Gains		(113)	466	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**500 870**	**582 014**	**670 785**	**553 045**	**557 910**	**557 910**	**–**	**581 924**	**614 009**	**649 510**

Expenditure By Type											
Employee related costs	2	124 933	133 035	127 758	148 111	144 792	144 792	–	165 122	169 012	176 105
Remuneration of councillors		4 272	4 438	19 956	26 511	22 119	22 119	–	22 091	22 091	22 091
Debt impairment	3	40 658	57 275	10 562	57 054	57 054	57 054	–	47 110	47 985	50 144
Depreciation & asset impairment	2	84 134	46 699	125 412	62 556	62 556	62 556	–	63 037	65 811	68 773
Finance charges		2 039	1 580	349	–	–	–	–	–	–	–
Bulk purchases - electricity	2	–	–	–	–	–	–	–	–	–	–
Inventory consumed	8	–	118	–	44 745	42 015	42 015	–	43 585	42 430	42 214
Contracted services		181 567	176 357	162 713	112 124	132 746	132 746	–	147 976	154 234	161 044
Transfers and subsidies		–	–	–	–	–	–	–	–	–	–
Other expenditure	4, 5	45 511	53 863	51 353	57 016	55 577	55 577	–	60 880	63 261	66 102
Losses		10 033	3 396	4 722	–	–	–	–	–	–	–
Total Expenditure		**493 146**	**476 762**	**502 825**	**508 118**	**516 858**	**516 858**	**–**	**549 802**	**564 825**	**586 474**
Surplus/(Deficit)		**7 724**	**105 253**	**167 960**	**44 927**	**41 052**	**41 052**	**–**	**32 122**	**49 184**	**63 036**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		60 715	75 836	84 358	194 482	194 482	194 482	–	190 096	205 859	216 989
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	6	17 998	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**86 438**	**181 089**	**252 318**	**239 410**	**235 534**	**235 534**	**–**	**222 218**	**255 043**	**280 025**
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		**86 438**	**181 089**	**252 318**	**239 410**	**235 534**	**235 534**	**–**	**222 218**	**255 043**	**280 025**
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**86 438**	**181 089**	**252 318**	**239 410**	**235 534**	**235 534**	**–**	**222 218**	**255 043**	**280 025**
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		**86 438**	**181 089**	**252 318**	**239 410**	**235 534**	**235 534**	**–**	**222 218**	**255 043**	**280 025**

1. Total operating revenue is R744 million in 2022/23 and Revenue to be generated from property rates is R 48 million in the 2022/23.
2. The original budget for services charges water is R32.1 million and for refuse is R22.4 million.
3. Transfers recognized – operating includes the local government equitable share and other operating grants from national and provincial government is R427.7 million including the MIG operational.
4. Bulk purchases (Inventory Water) for 2022/23 budget are R43-million.
5. The original budgeted allocation for employee related costs for the 2022/23 financial year was R188 million, which equals 34 per cent of the total operating expenditure.

6. Professional Services- Budget for professional services for 2022/23 was R 30 371 million as compared to the budget for 2021/22 amounting to R30 096 million which reflect an increase of R275 thousand (Included in the contracted services)
7. Repairs and maintenance- The budget for 2021/22 was R22,4 million and for 2023/24 R22.9 million, which indicate an increase of R243 thousand.
8. Fuel and Lubricant- The budget for Fuel and Lubricant for 2022/23 is R2 million. (Other materials)Table 10 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification, and funding source

NW371 Moretele - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 1 - Executive and Council		–	–	–	–	606	606	–	–	–	–
Vote 2 - Finance and Administration		–	–	–	–	4 450	4 450	–	465	–	–
Vote 3 - Internal Audit		–	–	–	–	–	–	–	–	–	–
Vote 4 - Community and Social Services		–	–	–	–	7 790	7 790	–	8 000	10 000	4 000
Vote 5 - Sport and Recreation		–	–	–	–	–	–	–	–	–	–
Vote 6 - Health		–	–	–	–	–	–	–	–	–	–
Vote 7 - Planning and Development		–	–	–	–	–	–	–	–	–	–
Vote 8 - Road Transport		–	1 464	–	–	50 208	50 208	–	28 730	40 000	36 000
Vote 9 - Energy Sources		–	–	11 637	–	23 473	23 473	–	20 342	6 000	18 000
Vote 10 - Water Management		–	0	(2 122)	–	49 602	49 602	–	72 709	104 991	74 989
Vote 11 - Waste Water Management		–	(28 627)	42 472	–	63 859	63 859	–	17 291	14 868	16 000
Vote 12 - Waste Management		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	**–**	**(27 163)**	**51 987**	**–**	**199 988**	**199 988**	**–**	**147 537**	**175 859**	**148 989**
Single-year expenditure *to be appropriated*	2										
Vote 1 - Executive and Council		–	–	976	–	–	–	–	–	–	–
Vote 2 - Finance and Administration		–	–	258	–	–	–	–	53 462	–	–
Vote 3 - Internal Audit		–	–	–	–	–	–	–	–	–	–
Vote 4 - Community and Social Services		–	151	5 842	–	–	–	–	800	–	8 000
Vote 5 - Sport and Recreation		–	–	1 729	–	–	–	–	1 200	–	–
Vote 6 - Health		–	–	–	–	–	–	–	–	–	–
Vote 7 - Planning and Development		–	–	–	–	–	–	–	3 700	–	–
Vote 8 - Road Transport		–	–	–	–	–	–	–	10 000	–	–
Vote 9 - Energy Sources		–	–	–	–	–	–	–	–	–	–
Vote 10 - Water Management		–	60 462	31 166	–	–	–	–	30 000	30 000	60 000
Vote 11 - Waste Water Management		–	24 011	3 678	–	–	–	–	4 233	–	–
Vote 12 - Waste Management		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	196 132	–	–	–	–	–	–
Capital single-year expenditure sub-total		**–**	**84 624**	**43 649**	**196 132**	**–**	**–**	**–**	**103 395**	**30 000**	**68 000**
Total Capital Expenditure - Vote		**–**	**57 462**	**95 636**	**196 132**	**199 988**	**199 988**	**–**	**250 932**	**205 859**	**216 989**

Capital Expenditure - Functional											
Governance and administration		–	–	1 234	1 000	5 056	5 056	–	53 927	–	–
Executive and council		–	–	976	1 000	606	606	–	–	–	–
Finance and administration		–	–	258	–	4 450	4 450	–	53 927	–	–
Internal audit											
Community and public safety		10 215	151	7 571	8 650	7 790	7 790	–	10 000	10 000	12 000
Community and social services		10 215	151	5 842	8 000	7 790	7 790	–	8 800	10 000	12 000
Sport and recreation		–	–	1 729	650	–	–	–	1 200	–	–
Public safety											
Housing											
Health											
Economic and environmental services		19 853	1 464	(0)	27 588	50 208	50 208	–	42 430	40 000	36 000
Planning and development		–	–	–	350	–	–	–	3 700	–	–
Road transport		19 853	1 464	(0)	27 238	50 208	50 208	–	38 730	40 000	36 000
Environmental protection											
Trading services		65 640	55 564	86 830	158 894	136 934	136 934	–	144 574	155 859	168 989
Energy sources		478	–	11 637	15 940	23 473	23 473	–	20 342	6 000	18 000
Water management		16 375	60 180	29 044	79 612	49 602	49 602	–	102 709	134 991	134 989
Waste water management		28 626	(4 616)	46 150	63 342	63 859	63 859	–	21 523	14 868	16 000
Waste management		20 161	–	–	–	–	–	–	–	–	–
Other											
Total Capital Expenditure - Functional	3	95 709	57 179	95 636	196 132	199 988	199 988	–	250 932	205 859	216 989
Funded by:											
National Government		94 447	57 179	92 421	194 482	194 482	194 482	–	192 451	205 859	216 989
Provincial Government											
District Municipality											
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)											
Transfers recognised - capital	4	94 447	57 179	92 421	194 482	194 482	194 482	–	192 451	205 859	216 989
Borrowing	6										
Internally generated funds		1 261	–	3 214	1 650	5 506	5 506	–	58 481	–	–
Total Capital Funding	7	95 709	57 179	95 636	196 132	199 988	199 988	–	250 932	205 859	216 989

Table A5 is a breakdown of the capital projects in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.

The budget allocation for 2022/23 is R250.9 million. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Municipality.

The capital projects are funded from National capital and provincial grants and transfers and internally generated funds from current year surpluses. These funding sources are further discussed in detail in Overview of Budget Funding

Table 11 Statement of Financial Position A 6

NW371 Moretele - Table A6 Budgeted Financial Position

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
ASSETS											
Current assets											
Cash		696	7 483	110 714	61 274	170 976	170 976	–	172 731	249 236	338 909
Call investment deposits	1	62 581	54 632	111 978	61 703	111 978	111 978	–	111 978	111 978	111 978
Consumer debtors	1	13 934	112 791	153 729	206 397	93 246	93 246	–	25 657	(42 918)	(114 650)
Other debtors		314 559	(6 780)	(58 569)	7 963	(58 569)	(58 569)	–	(58 569)	(58 569)	(58 569)
Current portion of long-term receivables		–	–	–	–	–	–	–	–	–	–
Inventory	2	269	339	1 357	346	(1 070)	(1 070)	–	1 013	3 188	5 461
Total current assets		**392 039**	**168 465**	**319 209**	**337 683**	**316 561**	**316 561**	**–**	**252 810**	**262 915**	**283 129**
Non current assets											
Long-term receivables		–	–	–	–	–	–	–	–	–	–
Investments		(894)	–	–	6 301	–	–	–	7 326	15 116	23 232
Investment property		5 717	5 717	5 717	5 717	5 717	5 717	–	5 717	5 717	5 717
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	1 132 151	762 268	1 140 571	1 514 506	1 278 004	1 278 004	–	1 462 740	1 600 002	1 745 308
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		22 581	(7 848)	5 751	14 330	5 751	5 751	–	5 751	5 751	5 751
Other non-current assets		–	–	206	–	206	206	–	206	206	206
Total non current assets		**1 159 555**	**760 136**	**1 152 246**	**1 540 854**	**1 289 678**	**1 289 678**	**–**	**1 481 740**	**1 626 792**	**1 780 214**
TOTAL ASSETS		**1 551 594**	**928 601**	**1 471 455**	**1 878 537**	**1 606 238**	**1 606 238**	**–**	**1 734 550**	**1 889 707**	**2 063 344**
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	(20 982)	(5 157)	4 794	15 029	4 794	4 794	–	4 794	4 794	4 794
Consumer deposits		–	0	0	0	0	0	–	0	0	0
Trade and other payables	4	184 709	(133 437)	138 815	95 557	(2 337)	(2 337)	–	(11 291)	(20 623)	(30 415)
Provisions		53 257	55 212	54 993	17 599	54 993	54 993	–	54 993	54 993	54 993
Total current liabilities		**216 984**	**(83 382)**	**198 602**	**128 184**	**57 451**	**57 451**	**–**	**48 496**	**39 165**	**29 373**
Non current liabilities											
Borrowing		22 013	–	–	(0)	(4 794)	(4 794)	–	(4 794)	(4 794)	(4 794)
Provisions		5 693	5 074	5 255	4 983	5 255	5 255	–	5 255	5 255	5 255
Total non current liabilities		**27 706**	**5 074**	**5 255**	**4 983**	**461**	**461**	**–**	**461**	**461**	**461**
TOTAL LIABILITIES		**244 690**	**(78 308)**	**203 857**	**133 167**	**57 911**	**57 911**	**–**	**48 957**	**39 625**	**29 833**
NET ASSETS	5	**1 306 903**	**1 006 909**	**1 267 598**	**1 745 370**	**1 548 327**	**1 548 327**	**–**	**1 685 593**	**1 850 081**	**2 033 510**
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		919 994	1 076 577	1 076 872	1 466 681	1 155 204	1 155 204	–	1 490 074	1 654 562	1 837 991
Reserves	4	(97)	(165 747)	(20 722)	77 210	195 519	195 519	–	195 519	195 519	195 519
TOTAL COMMUNITY WEALTH/EQUITY	5	**919 897**	**910 830**	**1 056 150**	**1 543 891**	**1 350 724**	**1 350 724**	**–**	**1 685 593**	**1 850 081**	**2 033 510**

Table 12 Cash Flow Statement A7

NW371 Moretele - Table A7 Budgeted Cash Flows

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	22 608	24 119	24 119	24 119	–	17 803	18 977	19 774
Service charges		–	–	1 866	22 214	22 214	22 214	–	50 792	52 902	55 257
Other revenue		–	16	441	1 263	4 763	4 763	–	425	443	463
Transfers and Subsidies - Operational	1	–	–	94 554	388 899	388 764	388 764	–	426 833	451 166	479 629
Transfers and Subsidies - Capital	1	–	–	64 480	194 482	194 482	194 482	–	190 096	205 859	216 989
Interest									–	–	–
Dividends									–	–	–
Payments											
Suppliers and employees		(408 946)	(399 031)	(390 349)	(192)	(2 579)	(2 579)	–	(396 079)	(408 690)	(425 466)
Finance charges		(2 039)	(1 580)	(349)	–	–	–	–	–	–	–
Transfers and Grants	1	–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		**(410 985)**	**(400 595)**	**(206 749)**	**630 785**	**631 763**	**631 763**	**–**	**289 869**	**320 657**	**346 645**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE									–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	(894)	–	(6 301)	–	–	–	(7 326)	(7 790)	8 117
Payments											
Capital assets		–	(97 048)	(165 271)	(196 132)	(199 988)	(199 988)	–	(250 442)	(205 859)	(216 989)
NET CASH FROM/(USED) INVESTING ACTIVITIES		**–**	**(97 941)**	**(165 271)**	**(202 433)**	**(199 988)**	**(199 988)**	**–**	**(257 768)**	**(213 648)**	**(208 872)**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans									–	–	–
Borrowing long term/refinancing									–	–	–
Increase (decrease) in consumer deposits		–	0	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing									–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		**–**	**0**	**–**	**–**	**–**	**–**	**–**	**–**	**–**	**–**
NET INCREASE/ (DECREASE) IN CASH HELD		**(410 985)**	**(498 536)**	**(372 020)**	**428 352**	**431 775**	**431 775**	**–**	**32 101**	**107 009**	**137 773**
Cash/cash equivalents at the year begin:	2	**28 821**	**63 795**	**222 692**	**96 817**	**222 692**	**222 692**	**–**	**282 954**	**315 055**	**422 064**
Cash/cash equivalents at the year end:	2	**(382 164)**	**(434 741)**	**(149 328)**	**525 168**	**654 467**	**654 467**	**–**	**315 055**	**422 064**	**559 837**

TABLE 13 Cash back Reserve/ Accumulated Surplus Reconciliation A8

NW371 Moretele - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Cash and investments available											
Cash/cash equivalents at the year end	1	(382 164)	(434 741)	(149 328)	525 168	654 467	654 467	–	315 055	422 064	559 837
Other current investments > 90 days		445 440	496 856	372 020	(402 191)	(371 513)	(371 513)	–	(30 346)	(60 850)	(108 950)
Non current assets - Investments	1	(894)	–	–	6 301	–	–	–	7 326	15 116	23 232
Cash and investments available:		**62 383**	**62 115**	**222 692**	**129 278**	**282 954**	**282 954**	**–**	**292 035**	**376 330**	**474 120**
Application of cash and investments											
Unspent conditional transfers		2 434	(87 069)	3 271	(40 271)	4 076	4 076	–	4 998	5 977	6 959
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	177 979	(50 365)	105 997	63 437	(25 995)	(25 995)	–	(9 236)	12 763	35 826
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		**180 413**	**(137 434)**	**109 269**	**23 166**	**(21 919)**	**(21 919)**	**–**	**(4 238)**	**18 739**	**42 785**
Surplus(shortfall)		**(118 030)**	**199 549**	**113 423**	**106 113**	**304 873**	**304 873**	**–**	**296 273**	**357 590**	**431 334**

Table 14 A9 Assets Management

NW371 Moretele - Table A9 Asset Management

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
CAPITAL EXPENDITURE										
Total New Assets	1	56 079	276 086	1 471	196 132	199 138	199 138	199 445	205 859	216 989
Roads Infrastructure		19 853	98 661	(0)	27 238	49 758	49 758	38 226	40 000	36 000
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	15 940	23 473	23 473	20 342	6 000	18 000
Water Supply Infrastructure		–	96 665	1 801	79 612	49 602	49 602	102 709	134 991	134 989
Sanitation Infrastructure		8 005	12 603	(0)	63 342	63 859	63 859	17 291	14 868	16 000
Solid Waste Infrastructure		–	–	–	–	–	–	1 500	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		*27 858*	*207 930*	*1 801*	*186 132*	*186 692*	*186 692*	*180 068*	*195 859*	*204 989*
Community Facilities		–	8 134	1 729	8 650	7 790	7 790	10 000	10 000	12 000
Sport and Recreation Facilities		10 215	16 160	–	–	–	–	–	–	–
Community Assets		*10 215*	*24 294*	*1 729*	*8 650*	*7 790*	*7 790*	*10 000*	*10 000*	*12 000*
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	7 012	–	–
Other Assets		–	–	–	–	–	–	*7 012*	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	500	500	2 200	–	–
Intangible Assets		–	–	–	–	*500*	*500*	*2 200*	–	–
Computer Equipment		18 006	43 862	–	–	3 400	3 400	15	–	–
Furniture and Office Equipment		–	–	–	350	150	150	150	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	(2 059)	1 000	606	606	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–

Total Renewal of Existing Assets	2	**21 133**	**(3 074)**	**(1 471)**	–	–	–	**46 300**	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		478	4 635	–	–	–	–	–	–	–
Water Supply Infrastructure		16 110	(7 709)	(1 729)	–	–	–	–	–	–
Sanitation Infrastructure		2 446	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***19 034***	***(3 074)***	***(1 729)***	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		2 099	–	258	–	–	–	46 300	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		***2 099***	–	***258***	–	–	–	***46 300***	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–

NW371 Moretele - Table A9 Asset Management

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Total Upgrading of Existing Assets	6	56 422	(60 512)	–	–	850	850	5 187	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		56 422	(60 663)	–	–	–	–	4 233	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		*56 422*	*(60 663)*	–	–	–	–	*4 233*	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	151	–	–	850	850	954	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	*151*	–	–	*850*	*850*	*954*	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–

Total Capital Expenditure	4	**133 634**	**212 500**	**(0)**	**196 132**	**199 988**	**199 988**	**250 932**	**205 859**	**216 989**
Roads Infrastructure		19 853	98 661	(0)	27 238	49 758	49 758	38 226	40 000	36 000
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		478	4 635	–	15 940	23 473	23 473	20 342	6 000	18 000
Water Supply Infrastructure		72 533	28 293	71	79 612	49 602	49 602	106 942	134 991	134 989
Sanitation Infrastructure		10 451	12 603	(0)	63 342	63 859	63 859	17 291	14 868	16 000
Solid Waste Infrastructure		–	–	–	–	–	–	1 500	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***103 315***	***144 192***	***71***	***186 132***	***186 692***	***186 692***	***184 301***	***195 859***	***204 989***
Community Facilities		–	8 134	1 729	8 650	7 790	7 790	10 000	10 000	12 000
Sport and Recreation Facilities		10 215	16 160	–	–	–	–	–	–	–
Community Assets		***10 215***	***24 294***	***1 729***	***8 650***	***7 790***	***7 790***	***10 000***	***10 000***	***12 000***
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		2 099	151	258	–	850	850	47 254	–	–
Housing		–	–	–	–	–	–	7 012	–	–
Other Assets		***2 099***	***151***	***258***	–	***850***	***850***	***54 266***	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	500	500	2 200	–	–
Intangible Assets		–	–	–	–	***500***	***500***	***2 200***	–	–
Computer Equipment		**18 006**	**43 862**	–	–	**3 400**	**3 400**	**15**	–	–
Furniture and Office Equipment		–	–	–	**350**	**150**	**150**	**150**	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	**(2 059)**	**1 000**	**606**	**606**	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class		**133 634**	**212 500**	**(0)**	**196 132**	**199 988**	**199 988**	**250 932**	**205 859**	**216 989**

NW371 Moretele - Table A9 Asset Management

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
ASSET REGISTER SUMMARY - PPE (WDV)	5	877 524	1 164 489	1 214 638	1 382 252	1 352 070	1 352 070	1 319 264	1 293 453	1 254 680
Roads Infrastructure		278 042	339 979	335 210	371 305	389 718	389 718	404 237	419 237	431 237
Storm water Infrastructure		25 823	50 744	48 210	50 744	48 210	48 210	48 210	48 210	48 210
Electrical Infrastructure		27 528	26 429	46 085	53 494	68 363	68 363	68 363	68 363	68 363
Water Supply Infrastructure		221 850	362 280	414 634	448 217	464 236	464 236	442 522	439 632	420 488
Sanitation Infrastructure		15 279	14 545	13 794	129 855	77 652	77 652	77 652	77 652	77 652
Solid Waste Infrastructure		–	–	–	–	–	–	1 500	1 500	1 500
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		***588 522***	***793 978***	***857 933***	***1 053 614***	***1 048 179***	***1 048 179***	***1 042 484***	***1 054 595***	***1 047 450***
Community Assets		158 917	248 938	252 633	251 747	249 780	249 780	249 780	249 780	257 780
Heritage Assets		–	–	**206**	–	**206**	**206**	**206**	**206**	**206**
Investment properties		**5 717**	**5 717**	**5 717**	**5 717**	**5 717**	**5 717**	**5 717**	**5 717**	**5 717**
Other Assets		66 844	64 321	62 145	13 789	11 428	11 428	(17 883)	(55 805)	(95 433)
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Intangible Assets		22 581	14 330	5 751	14 330	5 751	5 751	7 951	7 951	7 951
Computer Equipment		**360**	**233**	**15 889**	**233**	**15 889**	**15 889**	**15 889**	**15 889**	**15 889**
Furniture and Office Equipment		**40 879**	**25 655**	**2 460**	**26 005**	**2 610**	**2 610**	**2 610**	**2 610**	**2 610**
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		**13 705**	**11 316**	**11 903**	**16 816**	**12 509**	**12 509**	**12 509**	**12 509**	**12 509**
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	**877 524**	**1 164 489**	**1 214 638**	**1 382 252**	**1 352 070**	**1 352 070**	**1 319 264**	**1 293 453**	**1 254 680**

EXPENDITURE OTHER ITEMS		**106 555**	**61 495**	**142 318**	**77 998**	**83 727**	**83 727**	**83 251**	**86 914**	**90 825**
Depreciation	7	84 134	46 699	125 412	62 556	62 556	62 556	63 037	65 811	68 773
Repairs and Maintenance by Asset Class	3	**22 421**	**14 797**	**16 906**	**15 442**	**21 171**	**21 171**	**20 214**	**21 103**	**22 053**
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		22 421	14 797	16 906	15 442	21 171	21 171	20 214	21 103	22 053
Infrastructure		***22 421***	***14 797***	***16 906***	***15 442***	***21 171***	***21 171***	***20 214***	***21 103***	***22 053***
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		**106 555**	**61 495**	**142 318**	**77 998**	**83 727**	**83 727**	**83 251**	**86 914**	**90 825**

8. Service Delivery Objectives, Indicators and Targets

Municipal objectives by Directorate

Infrastructure Development Services
> To ensure access to sustainable services and infrastructure to all households

Community Development Services
> To ensure access to public amenities and to promote community safety, development and sustainable livelihoods

Budget and Treasury Office
> To promote and ensure prudent financial management to enhance institutional viability and access to basic services

Human Resources and Corporate Services

> To promote and enhance professional institutional development and transformation through improved human resources systems and technology

Local Economic Development and Planning

> To promote and enhance economic development, growth and economic access

Strategic Services and Governance

> To promote and enhance effective governance systems for improved service delivery

> To enhance and promote effective governance through credible communication systems

> To promote and enhance integrated municipal planning

> To promote Institutional development and transformation and good governance

Moretele Local Municipality

2022/2023

SDBIP and IDP Working Document

IDS (40%)

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To optimise access to water services	Connect additional households to the water networks	No. of households with piped water inside the yard by June 2023	IDS-W-01	33 093 households with piped water inside the yard	R15, 313. 615.77	200 households with piped water inside the yard in ward 17 phase 1 (One & Ten) by June 2023		Number	Q1	Appointment of contractor, site establishment by September 2022.	Appointment letter & Minutes
									Q2	4km of water reticulation pipeline completed by December 2022	Progress report
									Q3	100 -yard connections completed by March 2023	Progress report
									Q4	100-yard connections completed by June 2023	Completion certificate, beneficiary list & Happy letter

	Increasing water supply to the existing water reticulation pipeline.	No. of boreholes Drilled with booster pump, construction of pipeline & installation of elevated Steel Tank by June 2023	IDS-W-02	33 093 households with piped water inside the yard	R25 000 000	Drilling 6 boreholes with 1 booster pump, construction of 6 km pipeline & Installation of elevated steel Tank in ward 08 by June 2023		Number	Q1	Appointment of service provider and site establishment by September 2022.	Appointment letter & Minutes
									Q2	Sighting & drilling of 6 boreholes December 2022	Progress Report
									Q3	Installation of 1 booster pump, construction of 3 km pipeline and elevated Steel Tank by March 2023	Progress Report
									Q4	Construction of 3km pipeline & elevated steel tank connected. Project complete by June 2023	Completion certificate

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To optimise access to water services	Connect additional households to the water networks	No. of households with piped water inside the yard by June 2023	IDS-W-03	33 093 households with piped water inside the yard	R5 000 000	100 households with piped water inside the yard - in ward 21 (Kgomo Kgomo) by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	1km of water reticulation pipeline completed by December 2022	Progress report
									Q3	2km pipeline reticulated by March 2023	Progress report
									Q4	100-yard connections by June 2023 Project complete	Completion certificate, beneficiary list & Happy letters
	Connect additional households to the water networks	No. of boreholes drilled construction of water reticulation and communal	IDS-W-04	33 093 households with piped water inside the yard	R11 600 000	30 Communal standpipes connected to pipe water in Ward 1(Ruigtesloot		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	Drilling of 6 boreholes by December 2022.	Progress report

		standpipes by June 2023				) by June 2023					
									Q3	6km water reticulation pipeline reticulated by March 2023.	Progress report
									Q4	Elevated tank & 30 communal standpipes connected by June 2023. Project complete	Completion certificate
To optimise access to water services	Connect additional households to the water networks	No. of households with piped water inside the yard by June 2023	IDS-W-05	33 093 households with piped water inside the yard	R2,795.550,25	100 households with piped water inside the yard - in ward 02(Voyentee n and Olverton) by June 2023		Number	Q1	100-yard connection completed by September 2022	Completed certificate
									Q2		
									Q3		
									Q4		

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To optimise access to water services	Connect additional households to the water networks	No. of boreholes drilled construction of water reticulation & elevated tanks by June 2023	IDS-W-05	33 093 households with piped water inside the yard	R 15 000 000.00	Drilling of 6 boreholes, construction of water reticulation & 2 elevated tanks - Ward 6(Ngobi & Jumbo) by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	Sighting and drilling of 6 boreholes by December 2022.	Progress report
									Q3	6 boreholes connected and 6 km water reticulation pipeline reticulated by March 2023	Minutes & Progress report
									Q4	2 elevated steel tanks connected by June 2023 Project complete	Progress report & Completion certificate

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To optimise access to water services	Connect additional households to the water networks	number of water reticulation & communal standpipes constructed by June 2023	IDS-W-06		R15 000 000	20 Communal standpipes with piped water - Ward 25 (Ratjiepane, Motla & Moeka) by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	1.5km pipeline reticulated by December 2022	Progress report
									Q3	5km pipeline reticulated by March 2023	Minutes & Progress reports
									Q4	20 Communal standpipes constructed by June 2023	Progress report & Completion certificate
To enhance human dignity through adequate sanitation	Construct ablution facilities in various wards	No. of Bio tech toilets constructed by June 2023	IDS-S-07	32 248 with access to basic sanitation	R8. 4 000 000	250 Bio-Tech toilets constructed in ward 5 by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	100 bio tech toilets constructed by December 2022	Progress report

									Q3	150 bio tech toilets constructed by March 2023	Completion Certificate, beneficiary list & happy letters
									Q4		

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To enhance human dignity through adequate sanitation	Construct ablution facilities in various wards	Number of VIP toilets constructed by June 2023	IDS-S-08	32 248 with access to basic sanitation	R5 000 000	120 Bio Tech toilets constructed in (Ward 26) by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	50 bio tech toilets constructed by December 2022	Progress report

									Q3	70 bio tech toilets constructed by March 2023.	Completion Certificate, beneficiary list & happy letters
									Q4		
	Construc t ablution facilities in various wards	No. of bio tech toilets constructed by June 2023	IDS-S-09	32 248 with access to basic sanitati on	R4 232 502.03	90 Bio tech toilets constructed in Mathibestad by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	40 bio tech toilets constructed by December 2022	Progress reports
									Q3	50 bio tech toilets constructed by March 2023	Completion Certificate & happy letters
									Q4		

	Construct ablution facilities in various wards	No. of VIP toilets constructed by June 2023	IDS-S-10	32 248 with access to basic sanitation		216 VIP toilets constructed in Mmakaunyane, Danhouse and Swartdam by June 2023		Number	Q1	216 VIP toilets completed by September 2022	Completion Certificate and Happy Letters
									Q2		
									Q3		
									Q4		

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To promote and to ensure integrated and safe road networks	Construction of paved roads	Kilometres of road paved by June 2023	IDS-R-10	92.3 km of roads paved in various villages	R13 295 394	1.8km of road paved in ward 20 (Makapansta d) by June 2023		Kilometre	Q1	Appointment of contractor & establishment by September 2022	Appointment letter & Minutes
									Q2	1.8km excavated by December 2022	Progress report

									Q3	1.8 km of layer works constructed by March 2023	Progress report
									Q4	1.8km paved complete by June 2023 Project complete	Completion certificate
	Construction of paved roads	Kilometres of road paved by June 2023	IDS-R-11		R10 000 000	1 km of road paved in Moeka by June 2023		Kilometre	Q1	Appointment of contractor & site establishment by September 2022	Appointment letter & Minutes
									Q2	1 km excavated by December 2022	Progress report
									Q3	1 km of layer works constructed by March 2023	Progress report
									Q4	1k m paved. Project complete by June 2023	Completion certificate

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To promote and to ensure integrated and safe road networks	Construction of paved Roads	Kilometres of road paved by June 2023	IDS-R-12		R14 226 285.84	2 km of paved internal roads in Carousel View		Kilometer	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	2km excavated by December 2022	Progress report
									Q3	2km of layer works constructed by March 2023 Project complete	Progress Report

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To ensure access to safe and habitable public facilities		Number of community Hall constructed by June 2023	IDS-C-13	1 Community Hall built in previous financial years	R8 000 000	Construction of Community Hall in Ward 20 by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	Setting out & foundations completed by December 2022	Progress report
									Q3	Walls plates & roofing constructed by March 2023	Progress report
									Q4	Finishings, boundary wall constructed Project complete by June 2023	Completion certificate

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To enhance public safety through sustainable public lighting	Erection of community lighting for improved public safety	Number of high mast-lights erected by June 2023	IDS-H-14		R9 668 976.39	16 high mast lights erected in Mathibestad by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	Footings of 16 high mast lights constructed December 2022.	Progress report
									Q3	8 high mast lights installed by March 2023.	Progress report
									Q4	8 high mast lights installed by March 2023. Project complete	Completion certificate

		Number of high mast-lights erected by June 2023	IDS-H-15		R9 065 300	15 high mast lights erected in Ward 14 by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	15 footings completed by December 2022	Progress report
									Q3	8 high mast lights installed by March 2023	Progress report
									Q4	7 high mast lights installed by March 2023 Project complete	Completion certificate

Municipal Strategic Objective	**To ensure access to sustainable services and infrastructure to all households**										
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To enhance public safety through sustainable public lighting	Erection of community lighting for improved public safety	Number of high mast-lights erected by June 2023	IDS-H-15	231 high mast lights erected in previous financial years	R1 486 935.74	3 high mast lights erected in ward 17 by June 2023		Number	Q1	Appointment contractor & site establishment by September 2022.	Appointment letter & Minutes
									Q2	3 footings constructed by	Progress reports

										December 2022	
									Q3	3 high mast lights installed Project complete.	Completion certificate
									Q4		

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8.1.2 CDS (10%)

Municipal Strategic Objective		**To ensure access to public amenities and to promote community safety, development, and sustainable livelihoods**									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To ensure access to safe and habitable public facilities	Rehabilitation and maintenance of community halls	Number of community halls maintained by June 2023	CDS -FAC-01	6 Community halls maintained	R900 000	3 X community halls-maintained Moss Marry,	4	Number	Q1	Moss Mary Hall maintained by September 2022	Completion Report
									Q2	One and Ten Hall maintained by December 2022	

Municipal Strategic Objective		To ensure access to public amenities and to promote community safety, development, and sustainable livelihoods									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
						One & Ten, Sutelong by June 2023			Q3	Sutelong Hall maintained by March 2023	
									Q4		
	To develop and maintain cemeteries	Number of Cemetery fenced by June 2023	CDFAC 02	6 Cemetery Developed	R 814 914	1 Cemetery fenced at Tladistad by June 2023			Q1	Appointment of service provider & site handover by September 2022	Appointment letter
									Q2	Tladistad cemetery fenced by December 2022	Completion certificate
									Q3		
	To develop and maintain cemeteries	Number of community cemeteries maintained by June 2022	CDS -FAC-03	10 Community cemeteries maintained	R200 000	2 Community cemeteries maintained by June 2023	4	Number	Q1	Makapanstad ward 20 Cemetery maintained by September 2022.	Completion Report
									Q2		
									Q3	Bosplaas ward 14 Cemetery	

Municipal Strategic Objective		To ensure access to public amenities and to promote community safety, development, and sustainable livelihoods									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
										maintained by March 2023.	
									Q4		
To promote and maximize participation in sports	Maintenance of sports facilities	Number of sports facilities, maintained by June 2023	CDS - SPORT-04	7 Sports facilities maintained	R500 000	3 sports recreational facilities maintained in ward 09, 22 & 24 by June 2023		Number	Q1	Maintenance of Dertig (Ward 22) stadium by September 2022	Completion reports
										Maintenance of Gym in ward 24 by September 2022	
									Q2	Maintenance of Motla (Ward 09) Stadium by December 2022	
									Q3		
									Q4		
To promote and	Development of sports and	Number of sports and recreation	CDS - SPORT-05	05 recreational	R 216 303	1 Sports and recreation			Q1	Procurement processes by September 2022	Advert & purchase order.

Municipal Strategic Objective		To ensure access to public amenities and to promote community safety, development, and sustainable livelihoods									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
maximize participation in sports and recreation	recreational facilities	al facilities developed in ward 6 by June 2023		facilities Developed		al facility in ward 6 by June 2023			Q2	Ward 6 (Ngobi) recreational park developed by December 2022	Completion report

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8.2 BTO (10%)

Municipal Strategic Objective		Municipal Financial Viability and Management									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme /Project milestone	Portfolio of evidence
ALL UNITS											

Municipal Strategic Objective		Municipal Financial Viability and Management									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme /Project milestone	Portfolio of evidence
Ensuring Prudent Financial Management through improved sustainable revenue generation measures	Increased revenue base through the implementation of the MPRA	Number of Supplementary valuation roll developed by June 2023	BTO-R-01	2020/2021 Valuation roll	R2 734 584	Supplementary valuation roll developed by June 2023		Number	Q1	1x supplementary valuation roll developed by 31 July 2022	Copy of a supplementary valuation roll
									Q2		
									Q3		
									Q4		

Municipal Strategic Objective		To promote and enhance professional institutional development and transformation through improved human resources systems and technology									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To promote and enhance professional institutional development and transformation through improved human resources systems and technology	100% Implementation of Workplace Skills Plan	Percentage of implementation of Workplace Skills Plan by June 2023	HR-WSP-01	100% Implementation of 2021/2022 WSP	2,079,096	100% Implementation of 2022/2023 WSP by June 2023	10%	Percentages	Q1	50% Implementation of 2022/2023 WSP by September 2022	Attendance register, WSP progress reports and results or POE's and Proof of payments
									Q2	50% Implementation of 2022/2023 WSP by December 2022	
									Q3	Skills Audit process by March 2023	
									Q4	Submission of 2023-24 WSP to LGSETA for approval by June 2023	

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
ALL UNITS											
To maximise the economic potential and growth of the local economy through innovation and improved economic performance	To facilitate the growth and development of local automobile sector	Number of Feasibility studies undertaken for development of Automobile Hub by June 2023	LED -ED-01	New	R400 000	One Completed Feasibility Study and Business Plan by June 2023	1%	Number	Q1	Development of Terms of reference and SCM processes	Copy of the developed terms of references
									Q2	Appointment of the service provider and commencement of feasibility study	Appointment letter
									Q3	Draft Feasibility Study and comments from Key Stakeholders	Draft feasibility study report
									Q4	Finalization of feasibility study and business plan and council adoption	Final feasibility study, business plan and council item
To maximise the economic potential and growth of the local	Development and support of	Number of local entrepreneu	LED-ED-02	3 projects Develope	R600 000	03 projects developed		Number	Q1	Notification of qualifying SMMEs	Signed MoU with selected

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
economy through innovation and improved economic performance	the local Small Medium Micro Entrepreneurs	rs developed or supported by June 2023		d and supported		and supported by June 2023				Signing of MOU between SMME & Municipality by September 2022	beneficiaries
									Q2	01 Small Medium Micro Enterprise Projects developed and supported by December 2022	Names of developed and supported SMME's
									Q3	01 Small Medium Micro Enterprise Projects developed and supported by March 2023	Name of developed and supported SMME
									Q4	Close-up reports, advertisement for new applications for 2023/24	Signed Memorandum of Understanding with beneficiari

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
										Monitoring	es and issuing of request for funding application forms
To maximise the economic potential and growth of the local economy through innovation and improved economic performance	Review of the LED Strategy	Number of LED Strategies reviewed by June 2023	LED-ED-03	Outdated LED Strategy	R400 000	One LED Strategy reviewed by June 2023		Number	Q1	Development of Terms of reference and SCM processes by September 2022	Development of Terms of reference and copy of the advert
									Q2	Appointment and commencement of the project by December 2022	Appointment letter
									Q3	Draft LED Strategy and Public Participation	Copy of draft strategy
									Q4	Finalization and approval by Council by	Copy of the strategy and council resolution

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
										June 2023	
To Maximise the economic potential and growth of Agriculture as a critical economic anchor in the local economy	Support and nurture Agricultural Projects	Number of Agricultural Projects developed or supported by June 2023	LED-AGR- 04	6 Agriculture Projects	R800 000	8 Agriculture projects developed or supported by June 2023	2%	Number	Q1	Finalisation of qualifying projects and signing of MOU between Municipality and beneficiaries by September 2022	Signed MoU with selected beneficiaries
									Q2	4 Agriculture Project supported by December 2022	Names and list of supported projects
									Q3	4 Agriculture Projects supported by March 2023	Names and list of supported
									Q4	Close-up reports, advertisement for new applications for 2023/24	Signed Memorandum of Understanding with beneficiari

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
										Monitoring	es and issuing of request for funding application forms
To minimize the environmental damage through maximizing compliance to address the environmental issues that have a direct and indirect impacts on the natural environment	To ensure effective access to waste and environmental management services	Number of villages with access to weekly cleaning of illegal dump hotspots by June 2023	LED-ENV- 07	76 villages with access to cleaning of illegal dump hotspots	R25 920 000	76 villages with access to cleaning of illegal dump hotspots by June 2023	4%	Frequency	Q1	Collection, transportation, disposal and cleansing of illegal dump hotspots by September 2022	Monthly signed waste collection reports by SP and the Councillors
									Q2	Collection, transportation, disposal and cleansing of illegal dump hotspots by December 2022	Monthly signed waste collection reports by SP and the Councillors Monthly signed waste collection reports by

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
											SP and the Councillors
									Q3	Collection, transportation, disposal and cleansing of illegal dump hotspots by March 2023	Monthly signed waste collection reports by SP and the Councillors
									Q4	Collection, transportation, disposal and cleansing of illegal dump hotspots by June 2023	Monthly signed waste collection reports by SP and the Councillors
To minimize the environmental damage through maximizing compliance to address the environmental issues that have a direct and	To ensure effective access to waste and environmental management services	Number of clusters(villages) with access to weekly waste	LED-ENV- 08	12 Clusters with access to waste removal services		Weekly waste removal service in 12 clusters by June 2023	4%	Frequency	Q1	Collection, transportation, disposal and cleansing of waste by September 2022	Monthly signed waste collection reports by SP and the Councillors

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
indirect impacts on the natural environment		removal services by June 2023							Q2	Collection, transportation, disposal and cleansing of waste by December 2022	Monthly signed waste collection reports by SP and the Councillors
									Q3	Collection, transportation, disposal and cleansing of waste by March 2023	Monthly signed waste collection reports by SP and the Councillors
									Q4	Collection, transportation, disposal and cleansing of waste by June 2023	Monthly signed waste collection reports by SP and the Councillors
To minimize the environmental damage through maximizing compliance to address the environmental issues	To ensure effective access to waste and environmental	Closure and Rehabilitation of Ga Mmotle dumping site	LED-ENV- 09	New	R500 000	Approval letter from the department of Environme	4%	Frequency	Q1	Application for Closure and Rehabilitation of the dumping site by	Application letter o Department of Environment

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
that have a direct and indirect impacts on the natural environment	management services	by June 2023				ntal and rehabilitation process by June 2023				September 2022	
									Q2	Development of Terms of Reference and Appointment of Service provider by December 2022	Developed terms of reference and appointment letter
									Q3	Commencement of the fence construction by March 2023	Report
									Q4	Completion Report by June 2023	Completion Certificate and pictures
To minimize the environmental damage through maximizing compliance to address the environmental issues that have a direct and	To ensure effective access to waste and environmental	Number of Feasibility studies undertaken for the New Landfill site	LED-ENV- 10	New	R1 000 000	One Completed Feasibility Study and Business Plan by June 2023	4%	Frequency	Q1	Development of Terms of reference and SCM processes by September 2022	Developed terms of references and advertisement copy

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
indirect impacts on the natural environment	management services	by June 2023							Q2	Appointment of the service provider and commencement of feasibility study by December 2022	Appointment letter
									Q3	Draft Feasibility Study and comments from Key Stakeholders by March 2023	Draft feasibility study copy
									Q4	Finalisation of feasibility study and business plan and council adoption by June 2023	Final feasibility study, business plan and council item
									Q4	Operation of waste buyback centre June 2023	Reports

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
To maximise environmental damage through temporary job creation	To ensure assess to job opportunities through the EPWP initiative	Number of jobs created through EPWP Initiatives by June 2023	LED 11	390 Employees	R6 256 524	390 jobs opportunities created through EPWP Initiatives by June 2023	2%	Number	Q1	Appointment letters and signing of contracts and Implementation of EPWP by September 2022	Appointment letters, contracts, and Monthly reports
									Q2	Implementation of EPWP	Monthly reports by December 2022
									Q3	Implementation of EPWP	monthly reports by March 2023
									Q4	Implementation of EPWP and Recruitment process for 2023-2024 financial year	Monthly reports and advertisements
To maximise the economic potential development of Tourism in the area	To support Tourism Development in Moretele	Number of tourism Products and projects Developed	LED-TOUR-09	01 Tourism Project	R200 000	02 Tourism Projects supported by June 2023	2%	Number	Q1	01 Tourism Project supported by September 2022	Name of supported project and signed MoU
									Q2	01 Tourism Project	Name of supported

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
		by June 2023								support by December 2022	project and signed MoU
									Q3		
									Q4		
Compliance with Town Planning Legislations/policies/regulations	Effective land use Management	Number of Town Planning related By-Laws/policies developed and adopted by Council by June 2023	LED-TP-11	02 By-laws developed	R252 376	01 (Demarcation of Sites) by-law developed and approved by June 2023	1%	Number	Q1	Development of Draft By-law by September 2022	Draft copy of the by-law
									Q2	Council approval of draft and Authorisation of stakeholder participation and consideration of comments by December 2022	Council resolution on the draft copy
									Q3	Public Participation	Reports and

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
										and Consideration of comments by March 2023	attendance register
									Q4	Council adoption and Gazette of the by-laws by June 2023	Council resolution and copy of the by-law
Compliance with Town Planning Legislations/policies/regulations	Demarcation of sites	Number of Demarcated sites for development by June 2023	LED-TP-13	400 sites	R1 000.000	900 sites developed by June 2023	5%	Number	Q1	Development of terms of references and SCM Processes by September 2022	Approved Layout plan
									Q2	Appointment and commencement of the project by December 2022	Appointment letter
									Q3	On-going demarcation of sites by March 2023	Reports

Municipal Strategic Objective		To promote and enhance economic development, growth, and economic access									
Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
									Q4	Finalisation of the project by June 2023	Approved Layout plan
Compliance with Town Planning Legislations/policies/regulations	Effective spatial planning and land use management	Number of Spatial Development Framework (SDF) reviewed by June 2023	LED-TP-13	Outdated Spatial Development Framework	R300 000	One SPLUMA compliant SDF reviewed by June 2023	5%	Number	Q1	Development of terms of references and SCM Processes by September 2022	Developed terms of refences and copy of the advert
									Q2	Appointment and commencement of the project by December 2022	Appointment letter
									Q3	Draft SDF and Public Participation by March 2023	Reports and attendance register
									Q4	Finalisation and approval by Council by June 2023	Approved SDF AND Council Resolution

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8.5 Good Governance (10%)

Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/ Project milestone	Portfolio of Evidence
ALL UNITS											
Efficient and effective Audit	To develop risk based internal Audit Plan	Number of Internal Audit Plans	GG-IA-01	Internal Audit Plan	Operational	1X Internal	10	Number	Q1	Internal Audit Plan approved by	Minutes of the audit committee

Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/ Project milestone	Portfolio of Evidence
Management functions provided		approved by June 2023		approved (2021/2022)		audit plan approved by June 2023				2022	meeting
									Q2		
									Q3		
									Q4		
	Account to Council on the work and recommendations of the Audit Committee	Number of Audit Committee reports submitted to Council by June 2023	GG-IA-02	4X audit committee reports to council	R975 492	4X audit committee reports submitted to council by June 2023	10	Number	Q1	1X audit committee report submitted to council by July 2022	Council resolutions
									Q2	1X audit committee report submitted to council by October 2022	
									Q3	1X audit committee report submitted to	

Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/ Project milestone	Portfolio of Evidence
										council by January 2023	
									Q4	1X audit committee report submitted to council by April 2023	
Efficient and effective Risk Management functions provided	To develop risk management Plan	Number of Risk Management plans approved by June 2023		Risk Management Plan approved by June 2022	Operational	Risk management Plan approved by June 2023		Number	Q1	Risk Management Plan approved by September 2022	Minutes of Risk Management meeting
									Q2		
									Q3		
									Q4		
	To develop Fraud Prevention Plan	Number of Fraud Prevention Plans approved by June 2023		Fraud Prevention Plan approved by June 2022	Operational	One Fraud Prevention Plan approved by June 2023		Number	Q1	Fraud Prevention Plan approved by September 2022	Council resolution
									Q2		
									Q3		

Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/ Project milestone	Portfolio of Evidence
									Q4		
	Review of Fraud Prevention strategy	Number of Fraud Prevention strategies reviewed and approved by June 2023	GG-RISK-03	Fraud and Prevention Strategy reviewed and approved (2021/2022)	Operational	One fraud Prevention strategy reviewed and approved by June 2023		Time	Q1	Fraud Prevention strategy reviewed and approved by September 2022	Council resolution
									Q2		
									Q3		
									Q4		

Strategic Goal	Strategies	Key Performance Indicator	Indicator Description	Baseline	Annual Budget	Annual Target	Weighting	Unit of Measure	Quarterly Targets	Programme/Project milestone	Portfolio of Evidence
To ensure credible planning	Review the IDP in accordance with	2023/2024 IDP Reviewed and	GG-IDP-04	2021/2022 approved IDP	R 366 800	1x 2023/2024 IDP	2%	Number	Q1		Council resolution
									Q2		

for improved outcomes	approved Process Plan	approved by June 2023				Reviewed and approved by June 2023			Q3	1 X Draft IDP approved by March 2023	
									Q4	1 X Final IDP approved by June 2023	
Achieve improved in institutional development, transformation, and good governance outcomes through implementation of Performance Management	Preparation of the Annual Report consistent with Circular 63 (National Treasury)	2021/2022 Annual Report approved by January 2023	GG-PMS-05	2020/2021 Approved Annual Report	R 404 480	1 X 2021/2022 Annual Report approved by January 2023	2%	Number	Q1		Council resolution
									Q2		
									Q3	2021/2022 Annual Report approved by January 2023	
									Q4		
Promote participatory development and local democracy	Engage communities and interested stakeholders on	2021/2022 Annual Report Oversight approved by March 2023	GG-MPAC-06	2020/2021 Annual Oversight Report	R350 000	2021/2022 Annual Oversight report		Number	Q1		Council resolution
									Q2		
									Q3	2021/2022 Annual Oversight	

through effective oversight	the 2021/2022 Annual Report					approved by February 2022				report approved by February 2023	
									Q4		